Department of the Treasury

Internal Revenue Service

**Return of Organization Exempt From Income Tax** 

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter Social Security numbers on this form as it may be made public By law, the IRS

generally cannot redact the information on the form

► Information about Form 990 and its instructions is at <u>www.IRS.gov/form990</u>

OMB No 1545-0047

DLN: 93493044022445

2013

Open to Public Inspection

A FC	or the 2	2013 Calendar year, or tax year beginning 04-01-2013 , 2013, and ending 03-31	-2014		
	eck ıf ap	· CATO INSTITUTE	D Emplo	yer iden	tification number
Ad	dress cha	Doing Business As	23-7	432162	
∏ Na	me chan	nge			
In:	tıal returi	Number and street (of FO box if mail is not delivered to street address) Room/suit	e E Teleph	one numb	er
Те	rmınated	1000 MASSACHUSETTS AVE NW Suite	(202	842-02	200
M Am	nended re	eturn City or town, state or province, country, and ZIP or foreign postal code WASHINGTON, DC 200015403	(202	, 0 12 02	
Гар	plication	pending	<b>G</b> Gross	receipts \$	29,121,823
		<b>F</b> Name and address of principal officer	H(a) Is this a group	return 1	for
		JOHN ALLISON 1000 MASSACHUSETTS AVE NW	subordinates?		┌ Yes 🗸 No
		WASHINGTON, DC 20001	<b>H(b)</b> Are all subord	ınates	┌ Yes ┌ No
			included?	mates	1 1651 110
<b>I</b> Ta	ıx-exemp	pt status	If "No," attach	nalist (	see instructions)
J W	ebsite:	: WWW CATO ORG	H(c) Group exemp	tıon num	ber ►
<b>K</b> For	m of orga	anization	L Year of formation 1	974 <b>M</b> 9	State of legal domicile KS
Pa	rt I	Summary	•	<u>'</u>	
	<b>1</b> B	Briefly describe the organization's mission or most significant activities			
		O ORIGINATE, DISSEMINATE, AND INCREASE UNDERSTANDING OF PUB		DONT	HE PRINCIPLES OF
a)	<u>I</u>	NDIVIDUAL LIBERTY, LIMITED GOVERNMENT, FREE MARKETS, AND PEAC	E		
≧	-				
<u> </u>	-				
Governance	2 0	Check this box 🛏 if the organization discontinued its operations or disposed of	more than 25% of its	net ass	ets
Activities &	3 N	lumber of voting members of the governing body (Part VI, line 1a)		3	18
₽	4 N	lumber of independent voting members of the governing body (Part VI, line 1b)		4	17
S S		otal number of individuals employed in calendar year 2013 (Part V, line 2a) .		5	233
đ	6 T	otal number of volunteers (estimate if necessary)		6	17
		otal unrelated business revenue from Part VIII, column (C), line 12		7a	0
	<b>b</b> N	let unrelated business taxable income from Form 990-T, line 34		7b	
			Prior Year		Current Year
a)	8	Contributions and grants (Part VIII, line 1h)	20,782,		27,386,455
Rayenue	9	Program service revenue (Part VIII, line 2g)	789,		661,801
Ž.	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		622	86,264
_	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line	351,	702	215,590
	12	12)	22,006	365	28,350,110
	13	Grants and similar amounts paid (Part IX, column (A), lines 1–3)	873,	596	708,851
	14	Benefits paid to or for members (Part IX, column (A), line 4)		0	0
8	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines $5-10$ )	12,960,	835	13,172,134
₩ 20	16a	Professional fundraising fees (Part IX, column (A), line 11e)		0	0
Expenses	Ь	Total fundraising expenses (Part IX, column (D), line 25) ▶3,521,956			
	147		12,194	414	
	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	12,194,		10,657,580
	18	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25)	26,028		10,657,580
	1			845	
to or thoses	18	Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25)	26,028	845 480	24,538,565
ssets or 3 stances	18	Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25)	26,028, -4,022, Beginning of Curre	845 480 ent	24,538,565 3,811,545
et Assets or nd Balances	18 19	Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25)  Revenue less expenses Subtract line 18 from line 12	26,028, -4,022, Beginning of Curre Year	845 480 ent	24,538,565 3,811,545 End of Year
Net Assets or Fund Balances	18 19 20	Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)  Revenue less expenses Subtract line 18 from line 12	26,028, -4,022, Beginning of Curre Year 60,639,	845 480 ent 117 422	24,538,565 3,811,545 End of Year 64,520,251

# Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including my knowledge and belief, it is true, correct, and complete  $\;\;$  Declaration of prepare preparer has any knowledge

Sign Here

Signature of officer

JON HEIMERMAN VP FOR FINANCE & ADMIN

Type or print name and title

# **Paid** Preparer Use Only

Print/Type preparer's name DANIEL D O'SHEA Preparer's signature Firm's address ► 6720B ROCKLEDGE DRIVE SUITE 750 BETHESDA, MD 20817

May the IRS discuss this return with the preparer shown above? (see instruction

Form	n 990 (2013)					Page :
Par		<b>ment of Program Serv</b> f Schedule O contains a resp	_		II	
1	Briefly describ	oe the organization's mission				
	•	·			OLICIES BASED ON THE PRI	NCIPLES OF
IND	IVIDUAL LIBER	TY, LIMITED GOVERNMEN	I, FREE MAR	CETS, AND PEACE		
2	_	zation undertake any signific 990 or 990-EZ?		ervices during the year	which were not listed on	┌ Yes ┌ No
	If "Yes," descr	ribe these new services on S	chedule O			
3	Did the organiz	zatıon cease conductıng, or r	make sıgnıfıcar	nt changes in how it co	nducts, any program	┌ Yes ┌ No
	If "Yes," descr	ribe these changes on Sched	ule O			
4	expenses Sec		) organizations	s are required to report	ree largest program services, a the amount of grants and alloc	•
4a	(Code	) (Expenses \$	10,990,726	including grants of \$	708,851 ) (Revenue \$	)
	REGULATORY ST		OLICY AND DEFE	NSE, EDUCATION, CONSTITU	E, INTERNATIONAL ECONOMICS AND D JTIONAL STUDIES, FISCAL POLICY, AN	
4b	(Code	) (Expenses \$	4,922,963	ıncludıng grants of \$	) (Revenue \$	380,566 )
		ND MEDIA - INCLUDES 22 POLICY GULATION MAGAZINE, 3 ISSUES OF			8 TRADE POLICY PAPERS AND 4 TAX A ILISHED BOOKS	AND BUDGET BULLETINS ALSO
4c	(Code	) (Expenses \$	2,527,444	ıncludıng grants of \$	) (Revenue \$	661,801 )
					H TOPICS INCLUDING CONSTITUTIONA NOLOGY, FREE MARKETS, ENVIRONMI	
4d	Other prograr	m services (Describe in Scho	edule O )			
	(Expenses \$	ıncl	uding grants o	f \$	) (Revenue \$	)

18,441,133

Total program service expenses ►

4e

art IV	Checklist of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes,"</i> complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part $IV^{\square}$	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI.*	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Yes	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	Yes	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	Yes	
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule $H$	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so, complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34		No
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$ ? If "Yes," complete Schedule R, Part V, line 2	35b		
36	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O	38	Yes	
		F	orm <b>99</b> 0	(2013)

Раг				_
	Check if Schedule O contains a response or note to any line in this Part V		Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable   1a   163		163	140
	Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable  1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
	gaming (gambling) winnings to prize winners?	<b>1</b> c		
	Tax Statements, filed for the calendar year ending with or within the year covered by this return			1:
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		No
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
_				
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year   7d			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit	-		N
f	contract?	7e 7f		No No
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	71 7g		110
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a	7 <b>5</b>		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess	711		
	business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
D	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?	13a		
b	Note. See the instructions for additional information the organization must report on Schedule O  Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
c	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
	If "Yes " has it filed a Form 720 to report these payments? If "No " provide an explanation in Schedule O	14h		

	ection A. Governing Body and Management			
			Yes	No
<b>1</b> a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		Νo
3		3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		N o
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
6	Did the organization have members or stockholders?	6		N o
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	je Cod	e.)
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		Νo
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing			
	the form?	11a	Yes	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	'	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give	120	Yes	
	rise to conflicts?	12b	Yes Yes	
С				
c 13	rise to conflicts?	12b	Yes	
	rise to conflicts?	12b	Yes Yes	
13	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12b 12c 13	Yes Yes Yes	
13 14 15	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12b 12c 13	Yes Yes Yes	
13 14 15 a	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12b 12c 13 14	Yes Yes Yes Yes	No
13 14 15 a	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12b 12c 13 14	Yes Yes Yes Yes	No
13 14 15 a b	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12b 12c 13 14	Yes Yes Yes Yes	No
13 14 15 a b	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12b 12c 13 14 15a 15b	Yes Yes Yes Yes	
13 14 15 a b	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12b 12c 13 14 15a 15b	Yes Yes Yes Yes	
13 14 15 a b	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12b 12c 13 14 15a 15b 16a	Yes Yes Yes Yes	No
13 14 15 a b	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12b 12c 13 14 15a 15b 16a A , HI NY , N	Yes Yes Yes Yes  Yes  Yes	No S, ME,
13 14 15 a b	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12b 12c 13 14 15a 15b 16a A , HI NY , N	Yes Yes Yes Yes  Yes  Yes	No S, ME,

State the name, physical address, and telephone number of the person who possesses the books and records of the organization

interest policy, and financial statements available to the public during the tax year

►VALERIE USHER 1000 MASSACHUSETTS AVENUE NW WASHINGTON,DC 200015403 (202)842-0200

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ◆ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- ♦ List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A)	(B)	l		(6)				(D)	(5)	<b>(F)</b>
<b>(A)</b> Name and Title	(B) A verage				not	check		<b>(D)</b> Reportable	<b>(E)</b> Reportable	<b>(F)</b> Estimated
	hours per week (list					c, unle 1 office		compensation from the	compensation from related	amount of other
	any hours				tor/trustee)			organization	organızatıons	compensation
	for related organizations	옥물	=	\	줎	멸류	크	(W- 2/1099- MISC)	(W- 2/1099- MISC)	from the organization
	below	[문항	<u>s</u>	Office	<u>@</u>		Former	11130)	14130)	and related
	dotted line)	<u>주</u>	₫	_	를	)t c	¥			organizations
		₹	<u> </u>		Key employee	3				
		Individual trustée or director	Institutional Trustee		Φ	§				
		"	e e			Highest compensated employee				
(1) DICHARD I DENNIC	2.5					Č				
(1) RICHARD J DENNIS	2 5	x						О	0	0
DIRECTOR (2) JOHN C MALONE	2 5					$\vdash$				
	2 5	x								
DIRECTOR (3) LEWIS E RANDALL	2 5									
DIRECTOR		х								
(4) HOWARD S RICH	2 5									
DIRECTOR		X								
(5) JEFFREY S YASS	2 5									
DIRECTOR		X								
(6) FRED YOUNG	2 5									
DIRECTOR		X								
(7) ETHELMAE C HUMPHREYS	2 5	х								
DIRECTOR		_ ^								
(8) DAVID H KOCH	2 5	x								
DIRECTOR										
(9) DONALD G SMITH	2 5	×								
DIRECTOR										
(10) ROBERT A LEVY	2 5	x		х						
CHAIRMAN (11) K TUCKER ANDERSEN	2 5					$\vdash$				
	2.5	х								
DIRECTOR (12) NANCY PFOTENHAUER	2 5					$\vdash$				
DIRECTOR		x								
(13) PRESTON MARSHALL	2 5					$\vdash$				
DIRECTOR		Х								
(14) JOHN A ALLISON	40 0									
PRESIDENT		X		Х				513,846		730
(15) NESTOR WEIGAND JR	2 5	Ü								
DIRECTOR		Х		L						
(16) BARON BOND	2 5	х								
DIRECTOR										
(17) JAMES M KILTS	2 5	x								
DIRECTOR										
										Form <b>990</b> (2013)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

<b>(A)</b> Name and Title	(B) A verage hours per week (list any hours	more pers	than on is	one bot	not box h ar	chec (, unle n offic	ess er	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
(18) JAMES M LAPEYRE JR	2 5	x								
DIRECTOR		^								
(19) WILLIAM DUNN THROUGH 92013	2 5	x								
DIRECTOR		^								
(20) DAVID BOAZ	40 0			×				260,520		25,410
EXECUTIVE VICE PRESIDENT				_^				200,320		25,410
(21) WILLIAM ERICKSON	40 0			x				179,209		30,015
VP OF FINANCE & ADMINISTRATION								173,203		30,013
(22) ANTHONY PRYOR	40 0			x				79,375		3,001
SECRETARY								79,373		3,001
(23) TERRY BROWN	40 0			х				81,826		4,148
CHIEF ADMINISTRATIVE OFFICER				_^				01,020		4,140
(24) GAYLLIS WARD	40 0			×				60,000		0
SECRETARY				Ĺ				00,000		Ŭ
(25) ROGER PILON	40 0					x		175,447		31,673
VP for Legal Affairs						_ ^		173,447		31,073
(26) ANDREI ILLARIONOV	40 0					x		169,300		15,333
SENIOR FELLOW								109,300		15,555
(27) WILLIAM LINDSEY	40 0					x		194,534		21,700
VICE PRESIDENT FOR RESEARCH						^		194,334		21,700
(28) JEROME TAYLOR	40 0							175 400		12.100
VP OF DEVELOPMENT						X		175,403		12,108
(29) PATRICK MICHAELS	40 0					,,		174 240		6.422
DIR , Ctr for the Stdy of Sci						X		174,348		6,123
(30) EDWARD H CRANE	40 0						,,	400.000		22.500
FORMER PRESIDENT							Х	400,000		22,500
1b Sub-Total						<u> </u>	•			•
c Total from continuation sheets to Par										
d Total (add lines 1b and 1c)						▶		2,463,808	0	172,741
2 Total number of individuals (including					oove	e) who	rec	eived more than		

			Yes	No	
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee				
	on line 1a? If "Yes," complete Schedule I for such individual	3	Yes		
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule I for such				
	ındıvıdual	4	Yes		
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>	5		No	

### **Section B. Independent Contractors**

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

		<u> </u>
(A) Name and business address	(B) Description of services	(C) Compensation
	<del>'</del>	<del></del>
NETWORK ALLIANCE INC, 11130 SUNRISE VALLEY DRIVE RESTON VA 20191	OUTSOURCED IT	446,471
RST MARKETING, 1272 CORPORATE PARK ROAD FOREST VA 24551	PRINTING AND MAILING	305,561
LEVEL 3 COMMUNICATIONS LLC, PO BOX 910182 DENVER CO 80291	INTERNET AND HOSTING	264,471
MARKER PRINTING AND GRAPHICS, 38834 WILSON AVENUE SELBYVILLE DE 19975	PRINTING AND MAILING	196,648
INTRIDEA, 1718 M ST NW STE 183 WASHINGTON DC 20036	WEBSITE DESIGN	175,323

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶16

Part V	****	Statement o	<b>f Revenue</b> ule O contains a respor	nse or note to any li	ne in this Part VIII			
		Check in Series.	are o contains a respon	ise of note to any n	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
S	1a	Federated cam	paigns 1a					
ant	ь	Membership du	es <b>1b</b>					
. Gr	с	Fundraising eve	ents <b>1</b> c					
ifts, ar A	d	Related organiz	rations 1d					
ons, Gifts, Grants Similar Amounts	е	Government grants	s (contributions) <b>1e</b>					
ions r Sil	f	All other contribution	ons, gifts, grants, and <b>1f</b>	27,386,455				
Contributions, Gifts, Grants and Other Similar Amounts	a	sımılar amounts no Noncash contribution	ot included above	2,130,134				
Contr and (	h	1a-1f \$  Total. Add lines	: 1a-1f	2,130,131	27,386,455			
<u>o</u> e		Total. Add fille:	5 1 4 - 1 1		21,000,100			
nue.	2a	CONFERENCES		Business Code 900099	661,801	661,801		
eve	ь			300033	001,001	001,001		
э Н	С							
er viç	d							
S.	e							
Program Serwice Revenue	f	All other progra	am service revenue					
ž	g	Total. Add lines	s 2a – 2f		661,801			
	3		ome (including dividen		89,116			89,116
	4		ar amounts) stment of tax-exempt bond		0			52,223
	5			▶	40,791			40,791
			(ı) Real	(11) Personal				
	6a	Gross rents						
	b	Less rental expenses						
	С	Rental income or (loss)	0	0		,		
	d	Net rental inco	me or (loss)		0			
	7a	Gross amount	(ı) Securities	(II) Other				
		from sales of assets other	603,885					
	ь	than inventory Less cost or						
		other basis and sales expenses	606,737					
	C	Gain or (loss)	-2,852		2.052	j		2 052
	d 8a	Net gain or (los Gross income f	rom fundraising		-2,852			-2,852
Other Revenue	Ou .	events (not inc \$	luding s reported on line 1c)					
<del>ب</del> حد		,	a					
the			penses <b>b</b>					
0			(loss) from fundraising	events 🛌	0			
		See Part IV, lin	rom gaming activities le 19 a					
			penses <b>b</b> (loss) from gaming acti	vitios <b>E</b>	0			
		Gross sales of returns and allo	inventory, less owances .	339,071				
	ь	Less costofa	a oods sold b	164,976				
			(loss) from sales of inve		174,095	174,095		
		Miscellaneous	s Revenue	Business Code				
	11a	MAILING LIST	SALES	900004	704			704
	b		_					
	C C	All other reserve						
	d e		ue   s 11a-11d	▶				
	12		See Instructions .		704			
		. o.uevenue.		🟲	28,350,110	835,896		127,759

Part IX Statement of Functional Expenses
Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A)

Section	on 501(c)(3) and 501(c)(4) organizations must complete all columns. All				
	Check if Schedule O contains a response or note to any line in this		(B)	(c)	 (D)
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	20,000	20,000		
2	Grants and other assistance to individuals in the United States See Part IV, line 22	348,850	348,850		
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16	340,001	340,001		
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	1,349,984	367,905	735,828	246,251
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$	0			
7	Other salaries and wages	9,773,001	8,437,813	379,514	955,674
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	411,511	355,720	10,342	45,449
9	Other employee benefits	884,984	778,622	43,694	62,668
10	Payroll taxes	752,654	618,327	63,253	71,074
11	Fees for services (non-employees)				
а	Management	0			
b	Legal	22,618	2,824	19,794	
С	Accounting	48,074		48,024	50
d	Lobbying	0			
е	Professional fundraising services See Part IV, line 17	0			
f	Investment management fees	114,658	20,493	93,890	275
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	1,047,926	571,612	120,326	355,988
12	Advertising and promotion	246,183	232,216	529	13,438
13	Office expenses	3,063,815	1,725,669	358,055	980,091
14	Information technology	616,360	466,573	60,622	89,165
15	Royalties	010,300	100,373	00,022	03,103
16	Occupancy	427,638	323,981	42,374	61,283
17	Travel	1,121,156	892,568	30,821	197,767
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0	,	,	
19	Conferences, conventions, and meetings	927,577	904,941	12,777	9,859
20	Interest	4,929		4,929	·
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	1,478,055	1,121,548	145,736	210,771
23	Insurance	161,984		161,984	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	REAL ESTATE TAXES	321,890	244,250	31,738	45,902
Ь	MAILING LIST EXPENSE	135,256	32,869		102,387
c	HONORARIUM	280,550	266,050		14,500
d	DUES AND SUBSCRIPTIONS	287,062	226,189	16,739	44,134
е	All other expenses	351,849	142,112	194,507	15,230
25	<b>Total functional expenses.</b> Add lines 1 through 24e	24,538,565	18,441,133	2,575,476	3,521,956
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ✓ if following SOP 98-2 (ASC 958-720)				
		659,064	519,472	0	139,592

Part X Balance Sheet

Par	t X	<b>Balance Sheet</b> Check if Schedule O contains a response or note to any line in this Part X			
			(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing	300	1	19,130,674
	2	Savings and temporary cash investments	12,233,650	2	5,356
	3	Pledges and grants receivable, net	5,882,737	3	3,726,690
	4	Accounts receivable, net	28,062	4	111,643
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L			
Ş	6	Loans and other receivables from other disqualified persons (as defined under section $4958(f)(1)$ ), persons described in section $4958(c)(3)(B)$ , and contributing employers and sponsoring organizations of section $501(c)(9)$ voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L	0	5	0
et			0	6	0
Assets	7	Notes and loans receivable, net	0	7	0
•	8	Inventories for sale or use	230,809	8	239,011
	9	Prepaid expenses and deferred charges	163,753	9	295,828
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D  49,139,351			
	b	Less accumulated depreciation 10b 11,482,478	38,978,064	<b>10</b> c	37,656,873
	11	Investments—publicly traded securities	3,036,238	11	3,268,672
	12	Investments—other securities See Part IV, line 11	0	12	0
	13	Investments—program-related See Part IV, line 11	0	13	0
	14	Intangible assets	0	14	0
	15	Other assets See Part IV, line 11	85,504	15	85,504
	16	Total assets. Add lines 1 through 15 (must equal line 34)	60,639,117	16	64,520,251
	17	Accounts payable and accrued expenses	1,048,087	17	1,415,588
	18	Grants payable	10,000	18	0
	19	Deferred revenue	46,643	19	72,918
	20	Tax-exempt bond liabilities	0	20	0
S.	21	Escrow or custodial account liability Complete Part IV of Schedule D	0	21	0
Liabilitie	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified			
ap		persons Complete Part II of Schedule L	0	22	0
	23	Secured mortgages and notes payable to unrelated third parties	0	23	0
	24	Unsecured notes and loans payable to unrelated third parties	0	24	0
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule	802,692	25	576,765
	26	D	1,907,422	26	2,065,271
es	20	Organizations that follow SFAS 117 (ASC 958), check here ► ✓ and complete lines 27 through 29, and lines 33 and 34.	1,501,422	20	2,000,271
inc	27	Unrestricted net assets	45,016,738	27	50,374,102
<u>।</u>	28	Temporarily restricted net assets	10,704,860	28	9,070,781
e E	29	Permanently restricted net assets	3,010,097	29	3,010,097
or Fund Balance	_ <del></del>	Organizations that do not follow SFAS 117 (ASC 958), check here ► ☐ and complete lines 30 through 34.	,===,=		,,
<u>o</u>	30	Capital stock or trust principal, or current funds		30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund		31	
155	32	Retained earnings, endowment, accumulated income, or other funds		32	
	33	Total net assets or fund balances	58,731,695	33	62,454,980
Net	34	Total liabilities and net assets/fund balances	60,639,117	34	64,520,251
	34	i oral naminiles and net assets/fully naidlices	00,039,117	34	04,020,251

Par	Reconcilliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI				V
1	Total revenue (must equal Part VIII, column (A), line 12)	1		28,3	350,110
2	Total expenses (must equal Part IX, column (A), line 25)	2		24,!	38,565
3	Revenue less expenses Subtract line 2 from line 1	3		3,8	311,545
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		58,	731,695
5	Net unrealized gains (losses) on investments	5			16,740
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		-:	105,000
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		62,4	154,980
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				. Г
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or review a separate basis, consolidated basis, or both	wed on			
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepa basis, consolidated basis, or both	rate			
	▼ Separate basis				
С	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversigh audit, review, or compilation of its financial statements and selection of an independent accountant?	t of the	2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	ו			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	е	За		
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the		3b		

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493044022445

**SCHEDULE A** (Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1)nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

Open to Public **Inspection** 

Name	of	the	orga	niza	ti	o	n
II OTA:	NST	TUT	E				

**Employer identification number** 

				instructions))	Yes	No	Yes	No	Yes	No	<b></b>
(i) Name of supported organization		ted	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see	(iv) Is to organization col (i) listo your gove docume	on in ted in rning	the organiz	(v) Did you notify the organization in col (i) of your support?  (vi) Is the organization col (i) organi in the U S 3			(vii) A mount of monetary support
h		Provide	the following	ng information about	the supporte	ed organizat	ion(s)				
				lled entity of a perso			above?			11g(	
				er of a person descri						11g	
				governing body of th				, 5, 55, 15 de.		11g	
			ig persons? erson who di	rectly or indirectly o	ontrols, eith	eralone ort	ogether with	persons des	scribed in (ii)	1	Yes No
g		Since A	ugust 17, 2	2006, has the organi	zatıon accep	ted any gift	or contributi	on from any	of the		,
f			rganızatıon :hıs box	received a written de	etermination	from the IR	S that it is a	Type I, Typ	e II, or Type	III support	ng organization,
e	Γ	other th	nan foundatı ı 509(a)(2)	ox, I certify that the on managers and oth	ner than one	or more pub	licly support	ed organızat	tions describ	ed in section	n 509(a)(1) or
11		An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See <b>section 509(a)(3).</b> Check the box that describes the type of supporting organization and complete lines 11e through 11h  a									
10	Γ	_		ganized and operated			·-				.h
	_	acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III )									
				oss investment inco							
	•			ities related to its ex							
9	<u>'</u>			at normally receives					outions. mem	bership fees	, and gross
8	_			n 170(b)(1)(A)(vi). described in section			nnlete Part II	. )			
7	<u> </u>			at normally receives	=					rom the gen	eral public
6	Г			local government or		al unit desc	rıbed ın <b>secti</b>	on 170(b)(1	l)(A)(v).		
5	1			erated for the benefit A)(iv). (Complete P		or universi	ty owned or o	perated by a	a governmen	tai unit desc	ribea in
_	_			ty, and state erated for the benefit	t of a gollogo	05.115.110.10.10.10	tu aumad ar a	novated by		tal unit daga	who dun
4	Г	A medi	cal research	n organization operat	ed ın conjun	ction with a	hospital des	cribed in <b>sec</b>	tion 170(b)(	1)(A)(iii). E	nter the
3	<u></u>			perative hospital sei				n 170(b)(1)	(A)(iii).		
2	<u>'</u>			in <b>section 170(b)(1</b>				CCC1011 170(1	,,(±),(¬),(·).		
1 1				on of churches, or as							
Par				blic Charity States foundation because						<u>nstructions</u>	•
					. / . !!			1	23-74321		

instructions

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2009 (d) 2012 **(b)** 2010 (c) 2011 (e) 2013 (f) Total in) 🕨 1 Gifts, grants, contributions, and membership fees received (Do 29,717,643 39,253,053 31,736,230 20,782,297 27,386,455 148,875,678 not include any "unusual grants ") Tax revenues levied for the organization's benefit and either O paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit 0 to the organization without charge 29,717,643 39,253,053 31,736,230 20,782,297 27,386,455 148,875,678 Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly 17,027,240 supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 131,848,438 from line 4 Section B. Total Support Calendar year (or fiscal year (d) 2012 (a) 2009 **(b)** 2010 (c) 2011 (e) 2013 (f) Total beginning in) 🟲 29,717,643 39,253,053 31,736,230 20,782,297 27,386,455 148,875,678 Amounts from line 4 Gross income from interest, dividends, payments received on 726,009 358,994 194,225 129,907 430,432 1,839,567 securities loans, rents, royalties and income from similar sources Net income from unrelated business activities, whether or 0 not the business is regularly carried on 10 Other income Do not include gain or loss from the sale of 5,530 2,264 354,940 8,924 704 372,362 capital assets (Explain in Part IV) 11 Total support (Add lines 7 151,087,607 through 10) Gross receipts from related activities, etc (see instructions) 12 12 5,370,896 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check 13 Section C. Computation of Public Support Percentage Public support percentage for 2013 (line 6, column (f) divided by line 11, column (f)) 14 14 87 266 % Public support percentage for 2012 Schedule A, Part II, line 14 15 15 87 633 % 16a 33 1/3% support test—2013. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box ►V and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support test - 2012. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization 17a 10%-facts-and-circumstances test - 2013. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization b 10%-facts-and-circumstances test - 2012. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization

Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

Schedule A (Form 990 or 990-EZ) 2013 Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support

Cale	ndar year (or fiscal year beginning	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	<b>(e)</b> 2013	( <b>f)</b> Total
_	in) ►		<u> </u>	, ,	<u> </u>	. ,	
1	Gifts, grants, contributions, and membership fees received (Do not						
	include any "unusual grants ")						
2	Gross receipts from admissions,						
_	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the						
	organization's tax-exempt						
	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or business under section 513						
4	Tax revenues levied for the						
7	organization's benefit and either						
	paid to or expended on its						
	behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
_	the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3 received from disqualified						
	persons						
b	Amounts included on lines 2 and 3						
_	received from other than						
	disqualified persons that exceed						
	the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6)				1		
	ndar year (or fiscal year beginning	I				I	
Care	in) 🕨	(a) 2009	<b>(b)</b> 2010	(c) 2011	( <b>d)</b> 2012	<b>(e)</b> 2013	<b>(f)</b> Total
	1017 E-						
9	A mounts from line 6						
9 10a	, , , , , , , , , , , , , , , , , , ,						
	Amounts from line 6						
	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties						
	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar						
10a	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable						
10a	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes)						
10a	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after						
10a	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
10a b	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after						
10a b	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included						
10a b	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the						
10a b c 11	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
10a b	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include						
10a b c 11	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of						
10a b c 11	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part						
10a b c 11	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of						
10a b c 11	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12)						
10a b c 11	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is for	or the organization	on's first, second	, third, fourth, or f	fifth tax year as a	1 501(c)(3) organ	
10a  b  c 11  12  13 14	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here		·	, thırd, fourth, or f	fifth tax year as a	1 501(c)(3) organ	nization, ▶
10a  b  c 11  12  13 14  Se	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is for the check this box and stop here	ic Support Pe	ercentage		fifth tax year as a		
10a  b  c 11  12  13 14	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is for the section C. Computation of Puble Public support percentage for 2013	ic Support Pe (line 8, column (	ercentage f) divided by line		fifth tax year as a	15	
10a  b  c 11  12  13 14  Se	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is for the check this box and stop here	ic Support Pe (line 8, column (	ercentage f) divided by line		fifth tax year as a		
10a  b  c 11  12  13 14  See 15 16	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is for the section C. Computation of Puble Public support percentage for 2013	ic Support Pe (line 8, column ( 2 Schedule A, Pa	ercentage f) divided by line art III, line 15	13, column (f))	fifth tax year as a	15	
10a  b  c 11  12  13 14  See 15 16	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is to check this box and stop here ection C. Computation of Pub Public support percentage from 201	ic Support Pe (line 8, column ( 2 Schedule A, Pa estment Inco	ercentage f) divided by line art III, line 15 me Percenta	13, column (f))		15	
10a  b  c 11  12  13 14  Se 15 16  Se 17	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is for the section C. Computation of Public support percentage for 2013 Public support percentage from 201  ction D. Computation of Inventional section of Invention of Invention in the section of Inventional se	ic Support Pe (line 8, column ( 2 Schedule A, Pa estment Inco 2013 (line 10c, co	ercentage f) divided by line art III, line 15 me Percentage blumn (f) divided	13, column (f))  ge by line 13, colum		15 16	
10a b c 11 12 13 14 Se 15 16 Se 17 18	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is for the sale of th	ic Support Per (line 8, column (2 Schedule A, Parestment Inco 2013 (line 10 c, con 2012 Schedule A	ercentage f) divided by line art III, line 15 me Percentag blumn (f) divided A, Part III, line 1	13, column (f))  ge by line 13, colum 7	n (f))	15 16 17 18	<b>▶</b>

33 1/3% support tests—2012. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization

Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

		<b>Supplemental Information.</b> Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).									
	Facts And Circumstances Test										
Return Reference Explanation											
•		Schodulo A (Form 990 or 990-E7) 2013									

DLN: 93493044022445

OMB No 1545-0047

**SCHEDULE D Supplemental Financial Statements** (Form 990)

Department of the Treasury

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions. ► Information about Schedule D (Form 990)

**Open to Public** 

mal Rev	renue Service and its instruct	ions is at <u>www.irs.gov/rorm990</u> .			Inspect	lOh	
	of the organization NSTITUTE		Emp	loyer ident if ica	tion numbe	r	
			23-	7432162			
art	Organizations Maintaining Donor Advorganization answered "Yes" to Form 990		unds	or Accounts	. Complet	e ıf	the
	organization answered Tes to Form 550	(a) Donor advised funds		(b) Funds and	other accou	ınts	
Τc	otal number at end of year						
Αç	ggregate contributions to (during year)						
Αç	ggregate grants from (during year)						
Αç	ggregate value at end of year						
	ıd the organization inform all donors and donor adviso inds are the organization's property, subject to the or		nor adv	ısed	┌ Yes	Г	No
us	id the organization inform all grantees, donors, and do sed only for charitable purposes and not for the benef				Г Yes	_	No
	onferring impermissible private benefit?  Conservation Easements. Complete if	the organization answered "Ves" t	o Forn	n QQN Dart IV			
P	urpose(s) of conservation easements held by the org Preservation of land for public use (e g , recreation Protection of natural habitat Preservation of open space omplete lines 2a through 2d if the organization held a	anization (check all that apply) or education)	n histor certifie	ically important d historic struc	t land area ture		
	asement on the last day of the tax year	•		Ţ			
				Held at the	End of the	Yea	ır
	otal number of conservation easements		2a				
	otal acreage restricted by conservation easements		2b				
	umber of conservation easements on a certified histo	. ,	2c				
hı	umber of conservation easements included in (c) acq storic structure listed in the National Register	2d					
	umber of conservation easements modified, transferr ne tax year 🛌	ed, released, extinguished, or terminate	ed by th	ne organization	during		
N	umber of states where property subject to conservati	ion easement is located ►					
	oes the organization have a written policy regarding to some of the conservation easements it holds?	the periodic monitoring, inspection, han	dling of	violations, and	┌ Yes	Г	No
Si ►	taff and volunteer hours devoted to monitoring, inspe	cting, and enforcing conservation easer	ments o	during the year			
	mount of expenses incurred in monitoring, inspecting	, and enforcing conservation easement	s durın	g the year			
	oes each conservation easement reported on line 2(ond section 170(h)(4)(B)(ii)?	d) above satisfy the requirements of sec	ction 1	70(h)(4)(B)(ı)	☐ Yes	Г	No
ba	n Part XIII, describe how the organization reports con alance sheet, and include, if applicable, the text of the ne organization's accounting for conservation easeme	e footnote to the organization's financia					
rt I	Organizations Maintaining Collection Complete if the organization answered "Y		or Ot	her Similar .	Assets.		
W	the organization elected, as permitted under SFAS 1 orks of art, historical treasures, or other similar asse ervice, provide, in Part XIII, the text of the footnote t	ts held for public exhibition, education,	or rese	arch in furthera			
I f	the organization elected, as permitted under SFAS 1 orks of art, historical treasures, or other similar asse ervice, provide the following amounts relating to thes	16 (ASC 958), to report in its revenue ts held for public exhibition, education,	statem	nent and balance		ıc	
(i	Revenues included in Form 990, Part VIII, line 1			<b>►</b> \$			
(i	i) Assets included in Form 990, Part X						
Ιf	the organization received or held works of art, histor llowing amounts required to be reported under SFAS						
R	evenues included in Form 990, Part VIII, line 1			<b>&gt;</b> \$			
	ssets included in Form 990, Part X			<b>-</b> - \$			
$\sim$	Joels meraded in Form 330, Fait A			F P			

Part	Organizations Maintaining Co	ollections of Art,	Hist	orica	ıl Trea	asures, or C	<u>)the</u>	<u>r Similar As</u>	sets (c	ontinued)
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other record	s, che	ckan	y of the	following that	are a	significant use	of its	
а	Public exhibition		d	Γ .	oan or	exchange prog	rams			
b	Scholarly research		e	$\Gamma$	ther					
c	Preservation for future generations									
4	Provide a description of the organization's c Part XIII	ollections and explair	n how	they f	urther t	he organization	ı's ex	empt purpose ı	n	
5	During the year, did the organization solicit								_	_
	assets to be sold to raise funds rather than	<u> </u>						<u> </u>	Yes	No
Par	Part IV, line 9, or reported an ar						a "Y	es" to Form 9	90,	
1a	Is the organization an agent, trustee, custoo included on Form 990, Part X?	dian or other intermed	liary f	or cor	itributio	ns or other ass	ets r	not J	_ Yes	┌ No
b	If "Yes," explain the arrangement in Part XI $$	II and complete the fo	ollowi	ng tab	le	-				
						-		Am	ount	
c	Beginning balance					-	1c			
d	Additions during the year					ļ.	1d			
е	Distributions during the year					ļ	1e			
f	Ending balance						1f			
2a	Did the organization include an amount on F	orm 990, Part X, line	21?					J	_ Yes	┌ No
b	If "Yes," explain the arrangement in Part XI	II Check here if the e	explar	nation	has be	en provided in	Part :	KIII		Г
Pa	rt V Endowment Funds. Complete		answ	vered						
		(a)Current year	<b>(b)</b> Pr	or yea		(c)Two years back	_		<b>(e)</b> Four y	ears back
1a	Beginning of year balance	3,010,097		2,010		2,010,097	+	2,010,097		2,010,097
Ь	Contributions	0		1,000	0,000	(	<u> </u>	0		0
С	Net investment earnings, gains, and losses	51,086		80	0,912	61,866	5	66,530		4,536
d	Grants or scholarships	0			0	(	)	0		0
е	Other expenditures for facilities and programs	51,086		80	0,912	61,866	5	66,530		4,536
f	Administrative expenses	0			0	(	1	0		0
g	End of year balance	3,010,097		3,010	0,097	2,010,097	7	2,010,097		2,010,097
2	Provide the estimated percentage of the cur	rent year end balance	e (line	1g, c	olumn (	a)) held as				
а	Board designated or quasi-endowment 🕨									
b	Permanent endowment ► 100 000 %									
c	Temporarily restricted endowment ► The percentages in lines 2a, 2b, and 2c sho	uld equal 100%								
За	Are there endowment funds not in the posse	ssion of the organizat	ion th	nat are	held a	nd admınıstere	d for	the		
	organization by								Yes	_
	(i) unrelated organizations			•			•	3a(		No
ь	(ii) related organizations						•	3a(i	_	No No
4	Describe in Part XIII the intended uses of t						•	30	<u>'  </u>	<u> </u>
	t VI Land, Buildings, and Equipme					inswered 'Yes	s' to	Form 990. Pa	rt IV. lı	ne
	11a. See Form 990, Part X, line									
	Description of property				ost or oth investme			(c) Accumulated depreciation	( <b>d)</b> Bo	ook value
1a	Land					9,656	5,037			9,656,037
Ь	Buildings		ľ			34,736	,961	9,517,152	2 2	25,219,809
c	Leasehold improvements		.							
d	Equipment		. [							
e	Other					4,746	5,353	1,965,326	5	2,781,027
Tota	<b>I.</b> Add lines 1a through 1e <i>(Column (d) must 6</i>	equal Form 990, Part X,	colun	nn (B),	line 10	(c).)		🕨	3	37,656,873
								Schedule D	(Form 9	990) 2013

See Form 990, Part X, line 12.  (a) Description of security or category	(b)Book value	(c) Method of valuation
(Including name of security) (1)Financial derivatives		Cost or end-of-year market value
(2)Closely-held equity interests		
Other		
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	<b>F</b>	
Part VIII Investments—Program Related. C	omplete if the organizatio	n answered 'Yes' to Form 990, Part IV, line 11
See Form 990, Part X, line 13.  (a) Description of investment	(b) Book value	(c) Method of valuation
(a) Description of investment	(b) Book value	Cost or end-of-year market value
		+
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	<b>F</b>	
Part IX Other Assets. Complete if the organization (a) Description		O, Part IV, line 11d See Form 990, Part X, line 15  (b) Book value
		(2)
Total. (Column (b) must equal Form 990, Part X, col.(B) line		
Part X Other Liabilities. Complete if the org Form 990, Part X, line 25.	anızatıon answered 'Yes' t	to Form 990, Part IV, line 11e or 11f. See
1 (a) Description of liability	(b) Book value	
Federal income taxes	0	
CAPITAL LEASE OBLIGATION	152,831	
CHARITABLE GIFT ANNUITY	267,684	
LONG-TERM ACCRUED EXPENSES	156,250	
	+	
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	576,765	

OTHER REVENUE INCLUDED ON

OTHER EXPENSES INCLUDED ON

BOOKS NOT ON RETURN

FORM 990 NOT ON BOOKS

	ule D (Form 990) 2013		Page <b>4</b>
Pari	Reconciliation of Revenue per Audited Financial Statements With Revenue per the organization answered 'Yes' to Form 990, Part IV, line 12a.	er Ro	eturn Complete If
1	Total revenue, gains, and other support per audited financial statements	1	29,154,694
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
C	Recoveries of prior year grants		
d	Other (Describe in Part XIII )		
e	Add lines <b>2a</b> through <b>2d</b>	2e	673,397
3	Subtract line <b>2e</b> from line <b>1</b>	3	28,481,297
4	Amounts included on Form 990, Part VIII, line 12, but not on line <b>1</b>		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a 33,789		
b	Other (Describe in Part XIII )		
c	Add lines <b>4a</b> and <b>4b</b>	4c	-131,187
5	Total revenue Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 12)	5	28,350,110
Part	Reconciliation of Expenses per Audited Financial Statements With Expenses if the organization answered 'Yes' to Form 990, Part IV, line 12a.	per	Return. Complete
1	Total expenses and losses per audited financial statements	1	25,431,409
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
C	Other losses		
d	Other (Describe in Part XIII )		
e	Add lines <b>2a</b> through <b>2d</b>	2e	961,176
3	Subtract line <b>2e</b> from line <b>1</b>	3	24,470,233
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a 33,789		
b	Other (Describe in Part XIII ) 4b 34,543		
С	Add lines <b>4a</b> and <b>4b</b>	<b>4</b> c	68,332
5	Total expenses Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 18)	5	24,538,565
Part	XIII Supplemental Information		
Part	ide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b  Also complete this part to p mation	rovio	de any addıtıonal
	Return Reference Explanation		
	SCHEDULE D, PART V, QUESTION 4 TO SUPPORT THE OPERATIONA NIZATION'S ENDOWMENT CONSTITUTIONAL STUDIES and student PROGRAMS THROUGH THE A THE ENDOWMENT NET ASSETS		
	R REVENUE INCLUDED ON SCHEDULE D, PART XI, LINE 4B COST OF GOODS SOLD (164,976)		
	R EXPENSES INCLUDED ON SCHEDULE D, PART XII, LINE 2D COST OF GOODS SOLD 164,976 AI UNCOLLECTIBLE PLEDGE 105,000 269,976	LO V	VANCE FOR
	SCHEDULE D, PART X, LINE 2 Cato has been granted tax-exempt status the meaning of Section 501(c)(3) of the Internal Revenue Code (IRC) Alt generally exempt from income tax, Cato is subject to unrelated business in 512 of the IRC, as well as subject to excise tax on excess lobbying expension unrelated business income or excess lobbying expenses for the years end 2013, therefore, no provision for income tax has been recorded in the fina	hougl ncom ses ed M	h the organization is ne taxes under Section There was no arch 31, 2014 and

believes it has appropriate support for any tax position taken and, as such, does not have any uncertain tax positions that are material to the financial statements. Cato recognizes interest expense and penalties related to income taxes on uncertain tax positions in management and general expenses on the statements of activities and change in net assets and accounts payable and accrued expenses in the statements of financial position. No interest expense and penalties related to income taxes on uncertain tax positions were recognized for the years ended March 31, 2014 and 2013 Tax years prior to 2010 are no longer subject to examination by the Internal Revenue Service or the tax

jurisdictions of Kansas and the District of Columbia

SCHEDULE D, PART XI, LINE 2D OTHER INCOME (DEBIT) -34,543

SCHEDULE D, PART XII, LINE 4B OTHER INCOME (DEBIT) 34,543

	<u> </u>	
Part XIII	Supplemental Info	ormation (continued)
Ret	turn Reference	Explanation

Schedule D (Form 990) 2013

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493044022445

SCHEDULE F (Form 990)

Department of the Treasury

Name of the organization

Internal Revenue Service

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

▶ Attach to Form 990. ▶ See separate instructions.

▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2013

Open to Public Inspection

No

**Employer identification number** 

(	CATO INS	TITUTE	
			23-7432162
	Part I	General Information on Activities Outside the United States. Complete	e if the organization answered
		"Yes" to Form 990, Part IV, line 14b.	_
Ī	1 For g	rantmakers. Does the organization maintain records to substantiate the amount	of its grants and

1	For grantmakers. Does the organization maintain records to substantiate the amount of its grants and
	other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used
	to award the grants or assistance?

2	For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other
	assistance outside the United States.

3 Activites per Region (The following Part I, line 3 table can be duplicated if additional space is needed )

(a) Region	<b>(b)</b> Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	<b>(f)</b> Total expenditures for and investments in region
(1) Europe (Including Iceland and Greenland)		2	Grantmakıng	SCHOLARS	123,334
( 2) Russia and the Newly Independent States			Grantmakıng		200,000
( 3) South America		1	Grantmakıng	SCHOLARS	16,667
(4) South America		1	Program Services	CONFERENCES/WEBSITE	7,905
(5)					
<b>3a</b> Sub-total		4			347,906
b Total from continuation sheets to Part I					
c Totals (add lines 3a and 3b)		4			347,906

Pa			sistance to Organ y recipient who rece						" to Form 990,
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
( 1	1)		Russia and the Newly Independent States	PROM LIBERTY	200,000	WIRE		N/A	N/A
( 2	2)								
( 3	3)								
( 4	1)								
2			ent organizations list or which the grantee						1
3	Enter total num	nber of other	organizations or ent	ities				•	

Schedule F (Form 990) 2013

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed. (d) A mount of (e) Manner of cash (f) A mount of (h) Method of (a) Type of grant or (b) Region (c) Number of (g) Description recipients cash grant non-cash of non-cash valuation assistance disbursement assistance assistance (book, FMV, appraisal, other) (1) STIPENDS FOR Europe (Including 123,334 WIRE N/A 2 N/A SENIOR Iceland and FELLOWS/ADJUNCT Greenland) SCHOLARS (2) STIPENDS FOR South America 16,667 WIRE N/A N/A SENIOR FELLOWS/ADJUNCT SCHOLARS (3) (4) (5) (6) (7) (8) (9) (10) (11) (12) (13) (14) (15) (16) (17) (18)

## Part IV Foreign Forms

1	organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	Γ	Yes	ি	Νo
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)	Γ	Yes	দ	Νo
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)	Г	Yes	ত	Νo
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	Γ	Yes	<b>~</b>	Νo
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships. (see Instructions for Form 8865)	Г	Yes	া	No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713).	Г	Yes	্ব	Νo

Schedule F (Form 990) 2013

Schedule F (Form 990) 2013 Page **5** 

#### Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

#### 990 Schedule F, Supplemental Information

Return Reference	Explanation
PROCEDURES FOR MONITORING THE USE OF GRANT FUNDS OUTSIDE THE UNITED STATES	SCHEDULE F, PART I, LINE 2 PROGRAMS ARE SUPERVISED BY PROJECT MANAGERS WHO PROVIDE OVERSIG HT, APPROVE PAYMENTS, AND PROVIDE AN ACCOUNTING OF FUNDS SPENT

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -Schedule I

DLN: 93493044022445

OMB No 1545-0047

**Grants and Other Assistance to Organizations,** Governments and Individuals in the United States Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

Open to Public

**Inspection** 

Department of the Treasury Internal Revenue Service Name of the organization

CATO INSTITUTE

(Form 990)

Attach to Form 990

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

**Employer identification number** 

						23-7432162	
Part I General Inform	mation on Grants	and Assistance				•	
<ul> <li>Does the organization mathe selection criteria use</li> <li>Describe in Part IV the organization</li> </ul>	d to award the grants	orassistance?					√ Yes
		Governments and recipient that receive					"Yes" to
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) REGENTS OF THE UNIVERSITY OF CALIFORNIA One Shields Avenue Davis, CA 95616	94-6036494	501(c)(3)	20,000				
<ul><li>2 Enter total number of sec</li><li>3 Enter total number of other</li></ul>		_					1
				C . N . 50055B	<u> </u>		

Part III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990,	Part IV,	line 22
	Part III can be duplicated if additional space is needed.		

(a)Type of grant or assistance		( <b>b)</b> Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book FMV, appraisal, other)	(f)Description of non-cash assistance				
(1) STIPENDS FOR SENIOR FELLOWS/ADJUNCT SCHOLARS		10	348,850		N/A	N/A				
Part IV Supplemental In	Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.									
Return Reference	Return Reference Explanation									

Return Reference Explanation

PROCEDURES FOR MONITORING THE USE OF GRANT FUNDS IN THE UNITED STATES

Explanation

SCHEDULE I, PART 1, LINE 2 PROGRAMS ARE SUPERVISED BY PROJECT MANAGERS WHO PROVIDE OVERSIGHT, APPROVE PAYMENTS, AND PROVIDE AN ACCOUNTING OF FUNDS SPENT

Schedule I (Form 990) 2013

DLN: 93493044022445

OMB No 1545-0047

Open to Public

### Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

**Compensation Information** 

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990. ► See separate instructions.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Inspection **Employer identification number** 

Name of the organization CATO INSTITUTE

23-7432162 **Questions Regarding Compensation** Yes No Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax idemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (e.g., maid, chauffeur, chef) If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b Νo Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a? 2 Νo Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III Written employment contract Compensation committee Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization Receive a severance payment or change-of-control payment? Yes 4a Participate in, or receive payment from, a supplemental nonqualified retirement plan? 4b Νo Participate in, or receive payment from, an equity-based compensation arrangement? **4c** Νo If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of The organization? Nο 5b Νo Any related organization? If "Yes," to line 5a or 5b, describe in Part III For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of The organization? 6a Νo Any related organization? Νo If "Yes," to line 6a or 6b, describe in Part III For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III 7 Νo Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe ın Part III 8 Νo If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations

section 53 4958-6(c)?

### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title		(B) Breakdown of	f W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	( <b>D)</b> Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base compensation	(ii) Bonus & ıncentıve compensatıon	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported as deferred in prior Form 990
(1)EDWARD H CRANE FORMER PRESIDENT	(i) (ii)	400,000			22,500		422,500	22,500
(2)DAVID BOAZ EXECUTIVE VICE PRESIDENT	(i) (ii)	260,520	0	0	16,513	8,897	285,930	0
(3)WILLIAM ERICKSON VP OF FINANCE & ADMINISTRATION	(i) (ii)	176,209	3,000	0	12,786	17,229	209,224	0
(4)ROGER PILON VP for Legal Affairs	(i) (ii)	175,447	0	0	12,660	19,013	207,120	0
(5)ANDREI ILLARIONOV SENIOR FELLOW	(i) (ii)	169,300	0	0	9,210	6,123	184,633	0
(6)JOHN A ALLISON PRESIDENT	(i) (ii)	513,846	0	0	0	730	514,576	0
(7)WILLIAM LINDSEY VICE PRESIDENT FOR RESEARCH	(i) (ii)	194,534	0	0	7,125	14,575	216,234	0
(8) JEROME TAYLOR VP OF DEVELOPMENT	(i) (ii)	175,403	0	0	6,540	5,568	187,511	0
(9)PATRICK MICHAELS DIR, Ctr for the Stdy of Sci	(i) (ii)	174,348	0	0	0	6,123	180,471	0

Schedule J (Form 990) 2013

#### Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

Return Reference	Explanation
WRITTEN POLICY REGARDING REIMBURSEMENT	SCHEDULE J, LINE 1B THE BOARD APPROVED THE PRESIDENT'S HOUSING ALLOWANCE AS PART OF HIS EMPLOYMENT AGREEMENT
SEVERANCE PAYMENT	SCHEDULE J, LINE 4A EDWARD CRANE RECEIVED A SEVERANCE PAYMENT OF \$250,000

Schedule J (Form 990) 2013

#### **Additional Data**

Software ID:

**Software Version:** 

**EIN:** 23-7432162

Name: CATO INSTITUTE

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

				<del></del>	<del></del>				
(A) Name		(B) Breakdown o	f W-2 and/or 1099-MIS	SC compensation	(C) Deferred	` '	(E) Total of columns	(F) Compensation	
		(i) Base Compensation  (ii) Bonus & Incentive compensation		(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ	
EDWARD H CRANE FORMER PRESIDENT	(I) (II)				22,500		422,500	22,500	
DAVID BOAZ EXECUTIVE VICE PRESIDENT	(I) (II)		0	0	16,513	8,897	285,930	0	
WILLIAM ERICKSON VP OF FINANCE & ADMINISTRATION	(I) (II)	176,209	3,000	0	12,786	17,229	209,224	0	
ROGER PILON VP for Legal Affairs	(I) (II)		0	0	12,660	19,013	207,120	0	
ANDREI ILLARIONOV SENIOR FELLOW	(1) (11)		0	0	9,210	6,123	184,633	0	
JOHN A ALLISON PRESIDENT	(1) (11)		0	0	0	730	514,576	0	
WILLIAM LINDSEY VICE PRESIDENT FOR RESEARCH	(I) (II)		0	0	7,125	14,575	216,234	0	
JEROME TAYLOR VP OF DEVELOPMENT	(1) (11)		0	0	6,540	5,568	187,511	0	
PATRICK MICHAELS DIR , Ctr for the Stdy of Sci	(I) (II)		0	0	0	6,123	180,471	0	

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493044022445

Open to Public

OMB No 1545-0047

#### **SCHEDULE M Noncash Contributions** (Form 990)

Department of the Treasury Internal Revenue Service

▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

▶Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990. Name of the organization

Inspection Employer identification number

AIC	INSTITUTE				23-7432162			
Pá	rt I Types of Property			•				
		(a) Check If applicable	<b>(b)</b> Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d Method of de noncash contrib	etermı	_	ts
	Art—Works of art							
2	Art—Historical treasures .							
	Art—Fractional interests							
	Books and publications							
5	Clothing and household							
_	goods							
	Boats and planes Intellectual property							
	Securities—Publicly traded .	X	52	2 1 2 0 1 2 4	FMV DATE OF REC	EIDT		
	Securities—Closely held stock .		52	2,130,134	FMV DATE OF REC	LIFI		
	Securities—Partnership, LLC, or trust interests							
12	Securities—Miscellaneous							
	Qualified conservation contribution—Historic							
	structures							
14	Qualified conservation contribution—Other							
15	Real estate—Residential .							
	Real estate—Commercial							
	Real estate—Other							
18	Collectibles							
19	Food inventory							
	Drugs and medical supplies .							
	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
25	O ther ▶ ()							
26	O ther ▶()							
27	O ther ▶()							
28	Other ▶ ()							
29	Number of Forms 8283 received	by the orga	inization during the tax yea	r for contributions				
	for which the organization comple	ted Form 8	283, Part IV, Donee Ackno	owledgement [	29			
							Yes	No
30a	During the year, did the organiza				= -			
	it must hold for at least three ye			,	red to be used			
	for exempt purposes for the enti					30a		Νo
Ł	If "Yes," describe the arrangem	ent in Part 1	II					
31	Does the organization have a gif					31		Νo
32a	Does the organization hire or us contributions?	e third parti	es or related organizations	to solicit, process, or sell	noncash • • •	32a		No
Ł	If "Yes," describe in Part II							
33		an amount	in column (c) for a type of	property for which column (	a) is checked,			

Part II

Supplemental Information. Provide the information required by Part I, lines 30b,

32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Return Reference Explanation

Schedule M (Form 990) (2013)

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493044022445

OMB No 1545-0047

2013

Open to Public Inspection

### **SCHEDULE 0** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information. ► Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization CATO INSTITUTE

**Employer identification number** 

23-7432162

990 Schedule O, Supplemental Information

Return Reference	Explanation				
PROCESS USED TO REVIEW FORM 990	PART VI, SECTION A, QUESTION 11B A DRAFT 990 IS PROVIDED TO EACH MEMBER FOR REVIEW AND COMMENT PRIOR TO FINALIZATION				
MONITORING AND ENFORCEMENT OF COMPLIANCE WITH CONFLICT OF INTEREST POLICY	PART VI, SECTION B, QUESTION 12C CATO REVIEWS CONFLICT OF INTEREST DISCLOSURES IF A POTEN TIAL CONFLICT OF INTEREST ARISES, THE DIRECTOR, officer or key employee WITH THE CONFLICT IS REQUIRED TO CORRECT THE SITUATION OR either step down from the board or FACE TERMINATIO N FROM EMPLOYMENT				
PROCESS FOR DETERMINING COMPENSATION	PART VI, SECTION B, QUESTION 15A INDEPENDENT CONTRACTOR REVIEWS COMPENSATION/BENEFITS THE BOARD DISCUSSES AND APPROVES EXECUTIVE COMPENSATION/BENEFITS BASED ON RESULTS OF THE INDE PENDENT STUDY				
MEMBERS, STOCKHOLDERS OR OTHER PERSONS WHO MAY ELECT THE GOVERNING BODY	PART VI, SECTION A, QUESTION 7A MEMBERS OF THE BOARD VOTE TO APPROVE AND REMOVE MEMBERS				
DECISIONS OF THE GOVERNING BODY SUBJECT TO APPROVAL	PART VI, SECTION A, QUESTION 7B MEMBERS ELECT THE BOARD OF DIRECTORS AND MAY REMOVE DIRECTORS WITH A MAJORITY VOTE				
HOW THE ORGANIZATION MAKES ORGANIZING DOCUMENTS AVAILABLE TO THE PUBLIC	PART VI, SECTION C, QUESTION 19 CATO'S BYLAWS, ARTICLES OF INCORPORATION, AND CONFLICT OF INTEREST POLICY ARE AVAILABLE TO ANY ONE WHO REQUESTS THEM FURTHER, CATO HAS ALWAYS COMPLIED, AND WILL CONTINUE TO COMPLY, WITH THE MANDATE THAT FORM 990 BE MADE PUBLICLY AVAILABLE				
OTHER CHANGES IN NET ASSETS	PART XI, LINE 9 AN ALLOWANCE TOTALING \$105,000 WAS RECORDED DURING THE YEAR ENDED MARCH 31 , 2014 FOR THE POTENTIAL UNCOLLECTIBILITY OF A PLEDGE RECEIVABLE				