

## Form 990-PF

Department of the Treasury  
Internal Revenue Service

## Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

Do not enter social security numbers on this form as it may be made public.

Information about Form 990-PF and its separate instructions is at [www.irs.gov/form990pf](http://www.irs.gov/form990pf).

OMB No 1545-0052

2014

Open to Public Inspection

For calendar year 2014 or tax year beginning

, and ending

Name of foundation <b>DONALD W. REYNOLDS FOUNDATION</b>		A Employer identification number <b>71-6053383</b>
Number and street (or P O box number if mail is not delivered to street address) <b>1701 VILLAGE CENTER CIRCLE</b>	Room/suite	B Telephone number <b>(702) 804-6000</b>
City or town, state or province, country, and ZIP or foreign postal code <b>LAS VEGAS, NV 89134-6303</b>		C If exemption application is pending, check here <input type="checkbox"/>
G Check all that apply: <input type="checkbox"/> Initial return <input type="checkbox"/> Final return <input type="checkbox"/> Address change <input type="checkbox"/> Initial return of a former public charity <input type="checkbox"/> Amended return <input type="checkbox"/> Name change		D 1. Foreign organizations, check here <input type="checkbox"/> 2. Foreign organizations meeting the 85% test, check here and attach computation <input type="checkbox"/>
H Check type of organization: <input checked="" type="checkbox"/> Section 501(c)(3) exempt private foundation <input type="checkbox"/> Section 4947(a)(1) nonexempt charitable trust <input type="checkbox"/> Other taxable private foundation		E If private foundation status was terminated under section 507(b)(1)(A), check here <input type="checkbox"/>
I Fair market value of all assets at end of year (from Part II, col. (c), line 16) <b>\$ 107,478,286.</b>	J Accounting method: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other (specify) _____	F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here <input type="checkbox"/>

Part I Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a).)		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
1 Contributions, gifts, grants, etc., received				N/A	
2 Check <input checked="" type="checkbox"/> if the foundation is not required to attach Sch. B					
3 Interest on savings and temporary cash investments		2,222.	2,222.		
4 Dividends and interest from securities		1,876,946.	1,876,946.		
5a Gross rents					
b Net rental income or (loss)					
6a Net gain or (loss) from sale of assets not on line 10		250,476.			
b Gross sales price for all assets on line 6a		253,349,417.			
7 Capital gain net income (from Part IV, line 2)			234,282.		
8 Net short-term capital gain					
9 Income modifications					
10a Gross sales less returns and allowances					
b Less: Cost of goods sold					
c Gross profit or (loss)					
11 Other income STMT 1		94,061.	0.		
12 Total. Add lines 1 through 11		2,223,705.	2,113,450.		
13 Compensation of officers, directors, trustees, etc.		925,911.	143,762.		782,149.
14 Other employee salaries and wages		933,875.	0.		933,875.
15 Pension plans, employee benefits		878,515.	57,484.		821,031.
16a Legal fees STMT 1		54,421.	2,721.		51,700.
b Accounting fees STMT 1		32,854.	3,285.		29,569.
c Other professional fees STMT 1		167,354.	58,079.		109,752.
17 Interest					
18 Taxes STMT 1		14,274.	0.		0.
19 Depreciation and depletion STMT 2		250,573.	0.		
20 Occupancy		230,574.	3,261.		227,313.
21 Travel, conferences, and meetings		179,946.	363.		179,583.
22 Printing and publications		5,053.	253.		4,800.
23 Other expenses STMT 3		92,581.	2,055.		90,526.
24 Total operating and administrative expenses. Add lines 13 through 23		3,765,931.	271,263.		3,230,298.
25 Contributions, gifts, grants paid STMT 13 & 4		45,180,478.			63,792,107.
26 Total expenses and disbursements. Add lines 24 and 25		48,946,409.	271,263.		67,022,405.
27 Subtract line 26 from line 12:					
a Excess of revenue over expenses and disbursements		<46,722,704.>			
b Net investment income (if negative, enter -0-)			1,842,187.		
c Adjusted net income (if negative, enter -0-)				N/A	

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LHA For Paperwork Reduction Act Notice, see Instructions.

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Part II Balance Sheets		Attached schedules and amounts in the description column should be for end-of-year amounts only		Beginning of year	End of year	
		(a) Book Value	(b) Book Value	(c) Fair Market Value		
Assets	1 Cash - non-interest-bearing			300.	300.	300.
	2 Savings and temporary cash investments	STMT 5		4,069,002.	18,259,940.	18,259,940.
	3 Accounts receivable					
	Less: allowance for doubtful accounts					
	4 Pledges receivable					
	Less: allowance for doubtful accounts					
	5 Grants receivable					
	6 Receivables due from officers, directors, trustees, and other disqualified persons					
	7 Other notes and loans receivable					
	Less: allowance for doubtful accounts					
	8 Inventories for sale or use					
	9 Prepaid expenses and deferred charges	STMT 5		1,997,110.	103,053.	103,053.
	10a Investments - U.S. and state government obligations	STMT 5		161,970,520.	82,298,810.	82,298,810.
	b Investments - corporate stock					
	c Investments - corporate bonds					
	Liabilities	11 Investments - land, buildings, and equipment, basis				
Less: accumulated depreciation						
12 Investments - mortgage loans						
13 Investments - other		STMT 5		663,651.	222,477.	222,477.
14 Land, buildings, and equipment, basis		STMT 6	11,613,582.			
Less: accumulated depreciation		STMT 6	5,019,876.	6,852,085.	6,593,706.	6,593,706.
15 Other assets (describe )						
16 Total assets (to be completed by all filers - see the instructions. Also, see page 1, item I)				175,552,668.	107,478,286.	107,478,286.
17 Accounts payable and accrued expenses				2,040,530.	27,246.	
18 Grants payable		STMT 13		72,444,958.	54,607,997.	
Net Assets or Fund Balances	19 Deferred revenue					
	20 Loans from officers, directors, trustees, and other disqualified persons					
	21 Mortgages and other notes payable					
	22 Other liabilities (describe )					
23 Total liabilities (add lines 17 through 22)			74,485,488.	54,635,243.		
Foundations that follow SFAS 117, check here and complete lines 24 through 28 and lines 30 and 31.	24 Unrestricted					
	25 Temporarily restricted					
	26 Permanently restricted					
	Foundations that do not follow SFAS 117, check here and complete lines 27 through 31.		X			
	27 Capital stock, trust principal, or current funds			815,550,406.	815,550,406.	
	28 Paid-in or capital surplus, or land, bldg., and equipment fund			0.	0.	
	29 Retained earnings, accumulated income, endowment, or other funds			<714,483,226.>	<762,707,363.>	
	30 Total net assets or fund balances			101,067,180.	52,843,043.	
31 Total liabilities and net assets/fund balances			175,552,668.	107,478,286.		

## Part III Analysis of Changes in Net Assets or Fund Balances

1 Total net assets or fund balances at beginning of year - Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return)	1	101,067,180.
2 Enter amount from Part I, line 27a	2	<46,722,704.>
3 Other increases not included in line 2 (itemize) SEE STATEMENT 7	3	94,061.
4 Add lines 1, 2, and 3	4	54,438,537.
5 Decreases not included in line 2 (itemize) SEE STATEMENT 7	5	1,595,494.
6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30	6	52,843,043.

**Part IV Capital Gains and Losses for Tax on Investment Income**

(a) List and describe the kind(s) of property sold (e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)		(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
<b>1a STATEMENT 8</b>		<b>P</b>		
b				
c				
d				
e				
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)	
a 253,349,417.		253,115,135.	234,282.	
b				
c				
d				
e				
Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(i) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col. (h))	
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any		
a			234,282.	
b				
c				
d				
e				
2 Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7			2	234,282.
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c). If (loss), enter -0- in Part I, line 8			3	N/A

**Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income**

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank.

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period?

☐ Yes ☒ No

If "Yes," the foundation does not qualify under section 4940(e). Do not complete this part.

1 Enter the appropriate amount in each column for each year; see the instructions before making any entries.

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col. (b) divided by col. (c))
2013	62,322,334.	197,176,533.	.316074
2012	143,953,708.	294,156,645.	.489378
2011	170,164,542.	426,204,077.	.399256
2010	137,063,261.	591,322,684.	.231791
2009	114,348,810.	657,055,021.	.174032
2 Total of line 1, column (d)			2 1.610531
3 Average distribution ratio for the 5-year base period - divide the total on line 2 by 5, or by the number of years the foundation has been in existence if less than 5 years			3 .322106
4 Enter the net value of noncharitable-use assets for 2014 from Part X, line 5			4 139,922,963.
5 Multiply line 4 by line 3			5 45,070,026.
6 Enter 1% of net investment income (1% of Part I, line 27b)			6 18,422.
7 Add lines 5 and 6			7 45,088,448.
8 Enter qualifying distributions from Part XII, line 4			8 67,022,405.

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions.

**Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see instructions)**

1a Exempt operating foundations described in section 4940(d)(2), check here <input type="checkbox"/> and enter "N/A" on line 1. Date of ruling or determination letter: _____ (attach copy of letter if necessary-see instructions)			
b Domestic foundations that meet the section 4940(e) requirements in Part V, check here <input checked="" type="checkbox"/> and enter 1% of Part I, line 27b		1	18,422.
c All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b).			
2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)		2	0.
3 Add lines 1 and 2		3	18,422.
4 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)		4	0.
5 Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-		5	18,422.
6 Credits/Payments:			
a 2014 estimated tax payments and 2013 overpayment credited to 2014	6a	29,810.	
b Exempt foreign organizations - tax withheld at source	6b		
c Tax paid with application for extension of time to file (Form 8868)	6c		
d Backup withholding erroneously withheld	6d		
7 Total credits and payments. Add lines 6a through 6d	7	29,810.	
8 Enter any penalty for underpayment of estimated tax. Check here <input checked="" type="checkbox"/> if Form 2220 is attached	8		
9 Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	9		
10 Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10	11,388.	
11 Enter the amount of line 10 to be: Credited to 2015 estimated tax <input checked="" type="checkbox"/> 11,388. Refunded <input type="checkbox"/>	11	0.	

**Part VII-A Statements Regarding Activities**

	Yes	No
1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?		X
b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for the definition)? If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.		X
c Did the foundation file Form 1120-POL for this year?		X
d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation. <input checked="" type="checkbox"/> \$ 0. (2) On foundation managers. <input checked="" type="checkbox"/> \$ 0.		
e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. <input checked="" type="checkbox"/> \$ 0.		
2 Has the foundation engaged in any activities that have not previously been reported to the IRS? If "Yes," attach a detailed description of the activities.	2	X
3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes	3	X
4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?	4a	X
b If "Yes," has it filed a tax return on Form 990-T for this year?	4b	
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? If "Yes," attach the statement required by General Instruction T.	5	X
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	6	X
7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XIV	7	X
8a Enter the states to which the foundation reports or with which it is registered (see instructions) <input checked="" type="checkbox"/> NV		
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? If "No," attach explanation	8b	X
9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2014 or the taxable year beginning in 2014 (see instructions for Part XIV)? If "Yes," complete Part XIV	9	X
10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses	10	X

**Part VII-A Statements Regarding Activities** (continued)

11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions)	11		X
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement (see instructions)	12		X
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application? Website address <b>WWW.DWRREYNOLDS.ORG</b>	13	X	
14	The books are in care of <b>LYNN MOSIER</b> Telephone no. <b>702-804-6000</b> Located at <b>1701 VILLAGE CTR. CIRCLE, LAS VEGAS, NV</b> ZIP+4 <b>89134-6303</b>			
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here and enter the amount of tax-exempt interest received or accrued during the year	15		N/A
16	At any time during calendar year 2014, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See the instructions for exceptions and filing requirements for FinCEN Form 114, (formerly TD F 90-22.1). If "Yes," enter the name of the foreign country	16	Yes	No
				X

**Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required**

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

	Yes	No
1a During the year did the foundation (either directly or indirectly):		
(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	STMT 1.0 <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	
(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
(6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance (see instructions)?		1b X
Organizations relying on a current notice regarding disaster assistance check here		
c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2014?		1c X
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):		
a At the end of tax year 2014, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2014?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
If "Yes," list the years		
b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement - see instructions.)	N/A	2b
c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here.		
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
b If "Yes," did it have excess business holdings in 2014 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2014.)	N/A	3b
4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?		4a X
b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2014?		4b X

**Part VII-B** Statements Regarding Activities for Which Form 4720 May Be Required (continued)

5a During the year did the foundation pay or incur any amount to:

- (1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))? ☐ Yes ☒ No
- (2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive? ☐ Yes ☒ No
- (3) Provide a grant to an individual for travel, study, or other similar purposes? ☐ Yes ☒ No
- (4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? (see instructions) ☐ Yes ☒ No
- (5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals? ☐ Yes ☒ No

b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance (see instructions)?

N/A

5b

Organizations relying on a current notice regarding disaster assistance check here

▶ ☐

c If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant?

N/A

☐ Yes ☐ No

If "Yes," attach the statement required by Regulations section 53.4945-5(d).

6a Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?

☐ Yes ☒ No

6b

X

b Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?

If "Yes" to 6b, file Form 8870.

7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?

☐ Yes ☒ No

7b

b If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction?

N/A

**Part VIII** Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, foundation managers and their compensation.

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
REFER TO STMT 10				

2 Compensation of five highest-paid employees (other than those included on line 1). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
COURTNEY LATTA KNOBLOCK - 1701 VILLAGE CENTER CIRCLE, LAS VEGAS, NV	PROGRAM DIRECTOR	186,000.	80,017.	0.
JEFFREY CRAIG WILLIS - 1701 VILLAGE CENTER CIRCLE, LAS VEGAS, NV 89134	SR. PROGRAM OFFICER	207,122.	46,801.	0.
RANI SNYDER - 1701 VILLAGE CENTER CIRCLE, LAS VEGAS, NV 89134	PROGRAM DIRECTOR	179,554.	73,556.	0.
TODD PALUMBO - 1701 VILLAGE CENTER CIRCLE, LAS VEGAS, NV 89134	DIRECTOR OF IT	116,500.	57,784.	0.
KARINA MAYER - 1701 VILLAGE CENTER CIRCLE, LAS VEGAS, NV 89134	GRANTS MANAGER	68,000.	24,681.	0.
Total number of other employees paid over \$50,000			▶	0

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**Part VIII** Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)**3** Five highest-paid independent contractors for professional services. If none, enter "NONE."

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
SKADDEN, ARPS, SLATE, MEAGHER & FLOM 1440 NEW YORK AVENUE NW, WASHINGTON, DC 20005	LEGAL SERVICES	51,455.

Total number of others receiving over \$50,000 for professional services

0

**Part IX-A** Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.

Expenses

**1** NOT APPLICABLE

	0.
<b>2</b>	
<b>3</b>	
<b>4</b>	

**Part IX-B** Summary of Program-Related Investments

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.

Amount

**1** NOT APPLICABLE

	0.
<b>2</b>	
All other program-related investments. See instructions.	
<b>3</b> NONE	
	0.
	0.

Total. Add lines 1 through 3

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**Part X****Minimum Investment Return** (All domestic foundations must complete this part. Foreign foundations, see instructions.)

<b>1</b>	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
<b>a</b>	Average monthly fair market value of securities	<b>1a</b>	141,752,896.
<b>b</b>	Average of monthly cash balances	<b>1b</b>	197,821.
<b>c</b>	Fair market value of all other assets	<b>1c</b>	103,053.
<b>d</b>	<b>Total</b> (add lines 1a, b, and c)	<b>1d</b>	142,053,770.
<b>e</b>	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	<b>1e</b>	0.
<b>2</b>	Acquisition indebtedness applicable to line 1 assets	<b>2</b>	0.
<b>3</b>	Subtract line 2 from line 1d	<b>3</b>	142,053,770.
<b>4</b>	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	<b>4</b>	2,130,807.
<b>5</b>	<b>Net value of noncharitable-use assets.</b> Subtract line 4 from line 3. Enter here and on Part V, line 4	<b>5</b>	139,922,963.
<b>6</b>	<b>Minimum investment return.</b> Enter 5% of line 5 <b>\$TMT 11</b>	<b>6</b>	6,996,148.

**Part XI****Distributable Amount** (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ☐ and do not complete this part.)

<b>1</b>	Minimum investment return from Part X, line 6	<b>1</b>	6,996,148.
<b>2a</b>	Tax on investment income for 2014 from Part VI, line 5	<b>2a</b>	18,422.
<b>b</b>	Income tax for 2014. (This does not include the tax from Part VI.)	<b>2b</b>	
<b>c</b>	Add lines 2a and 2b	<b>2c</b>	18,422.
<b>3</b>	Distributable amount before adjustments. Subtract line 2c from line 1	<b>3</b>	6,977,726.
<b>4</b>	Recoveries of amounts treated as qualifying distributions	<b>4</b>	774,668.
<b>5</b>	Add lines 3 and 4	<b>5</b>	7,752,394.
<b>6</b>	Deduction from distributable amount (see instructions)	<b>6</b>	0.
<b>7</b>	<b>Distributable amount as adjusted.</b> Subtract line 6 from line 5. Enter here and on Part XIII, line 1	<b>7</b>	7,752,394.

**Part XII****Qualifying Distributions** (see instructions)

<b>1</b>	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
<b>a</b>	Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26	<b>1a</b>	67,022,405.
<b>b</b>	Program-related investments - total from Part IX-B	<b>1b</b>	0.
<b>2</b>	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	<b>2</b>	0.
<b>3</b>	Amounts set aside for specific charitable projects that satisfy the:		
<b>a</b>	Suitability test (prior IRS approval required)	<b>3a</b>	0.
<b>b</b>	Cash distribution test (attach the required schedule)	<b>3b</b>	
<b>4</b>	<b>Qualifying distributions.</b> Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	<b>4</b>	67,022,405.
<b>5</b>	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b	<b>5</b>	18,422.
<b>6</b>	<b>Adjusted qualifying distributions.</b> Subtract line 5 from line 4	<b>6</b>	67,003,983.

**Note.** The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.



**Part XIII** Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2013	(c) 2013	(d) 2014
1 Distributable amount for 2014 from Part XI, line 7				7,752,394.
2 Undistributed income, if any, as of the end of 2014				
a Enter amount for 2013 only			0.	
b Total for prior years:		0.		
3 Excess distributions carryover, if any, to 2014:				
a From 2009	81,641,160.			
b From 2010	107,137,173.			
c From 2011	148,761,601.			
d From 2012	129,240,864.			
e From 2013	52,445,856.			
f Total of lines 3a through e	519,226,654.			
4 Qualifying distributions for 2014 from Part XII, line 4: ▶ \$	67,022,405.			
a Applied to 2013, but not more than line 2a			0.	
b Applied to undistributed income of prior years (Election required - see instructions)		0.		
c Treated as distributions out of corpus (Election required - see instructions)	0.			
d Applied to 2014 distributable amount				7,752,394.
e Remaining amount distributed out of corpus	59,270,011.			
5 Excess distributions carryover applied to 2014 (If an amount appears in column (d), the same amount must be shown in column (a))	0.			0.
6 Enter the net total of each column as indicated below:				
a Corpus Add lines 3f, 4c, and 4e Subtract line 5	578,496,665.			
b Prior years' undistributed income. Subtract line 4b from line 2b		0.		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
d Subtract line 6c from line 6b. Taxable amount - see instructions		0.		
e Undistributed income for 2013. Subtract line 4a from line 2a. Taxable amount - see instr.			0.	
f Undistributed income for 2014. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2015				0.
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)	0.			
8 Excess distributions carryover from 2009 not applied on line 5 or line 7	81,641,160.			
9 Excess distributions carryover to 2015. Subtract lines 7 and 8 from line 6a	496,855,505.			
10 Analysis of line 9:				
a Excess from 2010	107,137,173.			
b Excess from 2011	148,761,601.			
c Excess from 2012	129,240,864.			
d Excess from 2013	52,445,856.			
e Excess from 2014	59,270,011.			

N/A

- (4) Gross investment income**

[illegible]

## Form 990-PF (2014)



**Part XVI-A Analysis of Income-Producing Activities**

Enter gross amounts unless otherwise indicated.

Enter gross amounts unless otherwise indicated.		Unrelated business income		Excluded by section 512, 513, or 514		(e)
		(a) Business code	(b) Amount	(c) Exclu- sion code	(d) Amount	Related or exempt function income
<b>1</b> Program service revenue:						
a _____						
b _____						
c _____						
d _____						
e _____						
f _____						
g Fees and contracts from government agencies						
<b>2</b> Membership dues and assessments						
<b>3</b> Interest on savings and temporary cash investments				14	2,222.	
<b>4</b> Dividends and interest from securities				14	1,876,946.	
<b>5</b> Net rental income or (loss) from real estate:						
a Debt-financed property						
b Not debt-financed property						
<b>6</b> Net rental income or (loss) from personal property						
<b>7</b> Other investment income				18	94,061.	
<b>8</b> Gain or (loss) from sales of assets other than inventory				18	250,476.	
<b>9</b> Net income or (loss) from special events						
<b>10</b> Gross profit or (loss) from sales of inventory						
<b>11</b> Other revenue:						
a _____						
b _____						
c _____						
d _____						
e _____						
<b>12</b> Subtotal. Add columns (b), (d), and (e)			0.		2,223,705.	0.
<b>13</b> Total. Add line 12, columns (b), (d), and (e)					13	2,223,705.

(See worksheet in line 13 instructions to verify calculations.)

(See worksheet in line 13 instructions to verify calculations.)

**Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes**

[illegible]



DONALD W. REYNOLDS FOUNDATION  
FORM 990-PF  
PART I

71-6053383

LINE	DESCRIPTION	REVENUE & EXPENSES PER BOOKS	NET INVESTMENT INCOME
11	OTHER INCOME:		
	UNREALIZED GAIN ON 457(F) DEFERRED COMPENSATION FUND	94,061	-
	TOTAL OTHER INCOME	<u>94,061</u>	<u>-</u>
16A	LEGAL FEES	54,420	2,721
	TOTAL LEGAL SERVICES	<u>54,420</u>	<u>2,721</u>
16B	AUDIT & TAX SERVICES	32,854	3,285
		<u>32,854</u>	<u>3,285</u>
16C	OTHER PROFESSIONAL FEES:		
	INVESTMENT MANAGEMENT FEES	58,079	58,079
	CONSULTING FEES	109,275	-
	TOTAL PROFESSIONAL FEES	<u>167,354</u>	<u>58,079</u>
18	TAXES		
	FEDERAL EXCISE TAXES	14,274	
		<u>14,274</u>	

**DONALD W. REYNOLDS FOUNDATION**  
**FORM 990-PF**  
**PART I, LINE 19**

**71-6053383**

ASSET CLASS	FISCAL YEAR OF ACQUISITION	BASIS	DEPRECIATION METHOD	DEPRECIATION LIFE	DEPRECIATION EXPENSE	ACCUMULATE D DEPRECIATION	BOOK VALUE
OFFICE FURNITURE	6/30/1999	675,868	STRAIGHT-LINE	7 YEARS	-	675,868	-
OFFICE FURNITURE	12/31/1999	1,365	STRAIGHT-LINE	7 YEARS	-	1,365	-
OFFICE FURNITURE	12/31/2000	23,940	STRAIGHT-LINE	7 YEARS	-	23,940	-
OFFICE FURNITURE	12/31/2001	19,551	STRAIGHT-LINE	7 YEARS	-	19,551	-
OFFICE FURNITURE	12/31/2003	3,668	STRAIGHT-LINE	7 YEARS	-	3,668	-
OFFICE FURNITURE	12/31/2004	4,104	STRAIGHT-LINE	7 YEARS	-	4,104	-
OFFICE FURNITURE	12/31/2005	810	STRAIGHT-LINE	7 YEARS	-	810	-
OFFICE FURNITURE	12/31/2006	3,750	STRAIGHT-LINE	7 YEARS	268	3,750	-
OFFICE FURNITURE	12/31/2007	1,037	STRAIGHT-LINE	7 YEARS	148	1,037	-
OFFICE FURNITURE	12/31/2008	6,572	STRAIGHT-LINE	7 YEARS	939	5,949	623
OFFICE FURNITURE	12/31/2012	1,205	STRAIGHT-LINE	7 YEARS	172	516	689
OFFICE FURNITURE	12/31/2013	3,273	STRAIGHT-LINE	7 YEARS	468	773	2,500
OFFICE EQUIPMENT	6/30/1996	1,195	STRAIGHT-LINE	5 YEARS	-	1,195	-
OFFICE EQUIPMENT	6/30/1999	276,581	STRAIGHT-LINE	5 YEARS	-	276,581	-
OFFICE EQUIPMENT	12/31/2001	8,623	STRAIGHT-LINE	5 YEARS	-	8,623	-
OFFICE EQUIPMENT	12/31/2002	4,862	STRAIGHT-LINE	5 YEARS	-	4,862	-
OFFICE EQUIPMENT	12/31/2004	1,224	STRAIGHT-LINE	5 YEARS	-	1,224	-
OFFICE EQUIPMENT	12/31/2005	2,437	STRAIGHT-LINE	5 YEARS	-	2,437	-
OFFICE EQUIPMENT	12/31/2007	23,994	STRAIGHT-LINE	5 YEARS	-	23,994	-
OFFICE EQUIPMENT	12/31/2008	7,581	STRAIGHT-LINE	5 YEARS	-	7,581	-
OFFICE EQUIPMENT	12/31/2009	28,199	STRAIGHT-LINE	5 YEARS	2,852	28,199	-
OFFICE EQUIPMENT	12/31/2010	19,163	STRAIGHT-LINE	5 YEARS	3,833	12,961	6,202
OFFICE EQUIPMENT	12/31/2012	2,690	STRAIGHT-LINE	5 YEARS	538	1,255	1,435
OFFICE EQUIPMENT	12/31/2013	3,732	STRAIGHT-LINE	5 YEARS	746	1,216	2,516
SOFTWARE	6/30/1999	108,576	STRAIGHT-LINE	3 YEARS	-	108,576	-
SOFTWARE	12/31/2002	210	STRAIGHT-LINE	3 YEARS	-	210	-
SOFTWARE	12/31/2003	115	STRAIGHT-LINE	3 YEARS	-	115	-
SOFTWARE	12/31/2005	449	STRAIGHT-LINE	3 YEARS	-	449	-
SOFTWARE	12/31/2006	1,589	STRAIGHT-LINE	3 YEARS	-	1,589	-
SOFTWARE	12/31/2009	2,980	STRAIGHT-LINE	3 YEARS	-	2,980	-
VEHICLES	4/21/2010	-	STRAIGHT-LINE	5 YEARS	4,918	-	-
ARTWORK	6/30/1999	111,760	STRAIGHT-LINE	N/A	-	-	111,760
ARTWORK	6/30/1999	37,902	STRAIGHT-LINE	N/A	-	-	37,902
BUILDING	6/30/1999	9,128,874	STRAIGHT-LINE	39 YEARS	234,074	3,774,122	5,354,752
BUILDING	12/31/1999	36,989	STRAIGHT-LINE	39 YEARS	948	14,345	22,644
BUILDING	12/31/2005	22,450	STRAIGHT-LINE	39 YEARS	576	5,469	16,981
BUILDING	12/31/2009	3,650	STRAIGHT-LINE	39 YEARS	94	562	3,088
		<b>10,580,969</b>			<b>250,573</b>	<b>5,019,876</b>	<b>5,561,093</b>

DONALD W. REYNOLDS FOUNDATION  
FORM 990-PF  
PART I

71-6053383

LINE	DESCRIPTION	REVENUE & EXPENSES PER BOOKS	NET INVESTMENT INCOME
23	OTHER EXPENSES:		
	STAFF SEMINARS	9,465	-
	DUES	6,319	316
	NONCAPITAL EQUIPMENT	3,516	53
	AUTOMOBILE EXPENSE	1,768	265
	EMPLOYEE RELATIONS	2,502	-
	INSURANCE	34,528	373
	BENEFIT PLAN ADMINISTRATION	2,672	187
	TECHNICAL MAINTENANCE & SUPPLIES	23,460	766
	OFFICE SUPPLIES	2,015	-
	POSTAGE	3,659	55
	WEBSITE EXPENSE	2,677	40
	TOTAL OTHER EXPENSES	92,581	2,055



**DONALD W. REYNOLDS FOUNDATION  
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**71-6053383**

	<b>Charitable Purposes (Cash Basis Only)</b>
<b>ALS of Nevada</b> 4220 South Maryland Parkway, Las Vegas, NV <i>Clark County ALS Respite Program</i>	11,904
<b>American Heart Association, Inc.</b> 4445 South Jones, Suite B1, Las Vegas, NV <i>General support</i>	4,000
<b>American Society of Newspaper Editors Foundation, Inc.</b> 11690B Sunrise Valley Drive, Reston, VA <i>Renewed support for the DWR High School Journalism Institutes</i>	663,667
<b>The Animal Foundation</b> 655 North Mojave Road, Las Vegas, NV <i>Memorial Garden/Large Dog Exercise Area Entrance</i>	150,000
<b>Arizona State University</b> 555 North Central Avenue, Suite 302, Phoenix, AZ <i>Program enhancements - DWR National Business Journalism Initiative / Pilot to establish the DWR Business Reporting Bureau</i>	245,406 1,000,000
<b>Association of Directors of Geriatric Academic Programs, Inc.</b> c/o AGS, 350 Fifth Avenue, Suite 801, New York, NY <i>Terminal support for the Geriatrics Education Coordinating Center</i>	911,709
<b>Beth Israel Deaconess Medical Center, Inc. / Harvard Medical School</b> 330 Brookline Avenue, Boston, MA <i>Next steps in physicians' training in geriatrics II</i>	216,415
<b>Bishop Manogue Catholic High School</b> 110 Bishop Manogue Drive, Reno, NV <i>Barbara Smith Campbell Student and Faculty Excellence Endowment</i>	500,000
<b>Boys and Girls Club of Truckee Meadows</b> 2680 East Ninth Street, Reno, NV <i>Complete Pennington capital project, including radiant heat for sidewalks, turf for the fields, purchase of shuttle buses and second-floor build-out</i>	396,748
<b>Brown Medical School</b> 121 South Main Street, Box G-121-6, Providence, RI <i>Next steps in physicians' training in geriatrics II</i>	250,000
<b>Camp Aldersgate</b> 2000 Aldersgate Road, Little Rock, AR <i>Enhancement initiative grant</i>	46,378
<b>Carmel of Reno</b> 1950 La Fond Drive, Reno, NV <i>General support</i>	11,668

**DONALD W. REYNOLDS FOUNDATION**  
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**71-6053383**

	<b>Charitable Purposes (Cash Basis Only)</b>
<b>Children's Center, Inc.</b> 6800 Northwest 39th Expressway, Bethany, OK <i>Support the current campus expansion project for the patient tower</i>	1,400,000
<b>Cobblestone Project</b> PO Box 1242, Fayetteville, AR <i>Operating expenses</i>	5,000
<b>Committee Against Spouse Abuse Inc.</b> 1113 State Street, Pine Bluff, AR <i>Restricted maintenance fund</i>	711,778
<b>CYMBAL Foundation</b> 4999 Village Boulevard, Incline Village, NV <i>General support</i>	5,000
<b>Duke University</b> Duke University Medical Center, Box 3003, Durham, NC <i>Renewed support for the D. W. Reynolds Consortium to strengthen faculty expertise in geriatrics in U.S. academic health centers</i>	477,008
<b>Food Bank for Monterey County</b> 815 West Market Street #5, Salinas, CA <i>Program support</i>	2,000
<b>Foundation Center</b> 79th Fifth Avenue, New York, NY <i>Program support</i>	5,000
<b>Fountain of Youth, Inc.</b> 2409 South 56th Street, Suite 121, Fort Smith, AR <i>Operations</i>	2,000
<b>Goodie Two Shoes Foundation</b> 10620 Southern Highlands Parkway #110-474, Las Vegas, NV <i>Volunteer training program, program support, equipment and shoes</i>	19,375
<b>Grand Canyon Youth</b> PO Box 23376, Flagstaff, AZ <i>Endowment and student scholarships</i>	10,000
<b>Gregory Kistler Treatment Center, Inc.</b> 3304 South M Street, Fort Smith, AR <i>Repair driveway, refurbish parking lot &amp; for exterior facility maintenance</i>	31,000
<b>HELP of Southern Nevada</b> 1640 East Flamingo, Suite 100, Las Vegas, NV <i>Box truck</i>	20,000

**DONALD W. REYNOLDS FOUNDATION**  
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**71-6053383**

	<b>Charitable Purposes (Cash Basis Only)</b>
<b>Holland Hall School</b> 5666 East 81st Street, Tulsa, OK <i>Annual fund</i>	1,000 668 2,000
<b>Incline High School</b> 10392 Snowshoe Circle, Truckee, CA <i>2014 "We the People" Program</i>	2,000
<b>Incline Middle School</b> 931 Southwood Boulevard, Incline Village, NV <i>Books - Advanced English enrichment program; other educational supplies</i>	2,000
<b>Incline Village Community Hospital Foundation</b> 880 Alder Avenue, Incline Village, NV <i>General support</i>	20,000
<b>Iron Gate at Trinity, Inc.</b> 501 South Cincinnati Avenue, Tulsa, OK <i>Annual fund</i>	1,332
<b>JDRF International, Nevada Chapter</b> 5542 South Fort Apache Road, Suite 120, Las Vegas, NV <i>Fund a Cure</i>	2,000
<b>Johns Hopkins University</b> 5505 Hopkins Bayview Circle, Baltimore, MD <i>Renewed support for the D. W. Reynolds Consortium to strengthen faculty expertise in geriatrics in U.S. academic health centers</i>	268,416
<b>Junior Achievement of Southern Nevada, Inc.</b> 7220 South Cimarron Road, Suite 130, Las Vegas, NV <i>General operations</i>	200
<b>Lend a Hand of Boulder City</b> 400 Utah Street, Boulder City, NV <i>Mileage reimbursement for volunteers</i>	20,000
<b>Leukemia &amp; Lymphoma Society, Inc.</b> 6280 South Valley View Boulevard, Suite 342, Las Vegas, NV <i>General support</i>	2,000
<b>LIFE Senior Services, Inc.</b> 5950 East 31st Street, Tulsa, OK <i>Facility improvements at DWR Adult Day Services Center in Broken Arrow, OK</i>	850,000
<b>Luminous Park</b> 1025 First Street, Suite 140, Las Vegas, NV <i>General support</i>	10,000

**DONALD W. REYNOLDS FOUNDATION**  
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	<b>Charitable Purposes (Cash Basis Only)</b>
<b>Meals on Wheels of the Monterey Peninsula, Inc.</b> 700 Jewel Avenue, Pacific Grove, CA <i>Program support</i>	2,000
<b>Medical College of Wisconsin</b> 5000 West National Avenue (CC-Ger 6105), Milwaukee, WI <i>Next steps in physicians' training in geriatrics</i>	251,299
<b>Mid-America Science Museum</b> 500 Mid-America Boulevard, Hot Springs, AR <i>Facility renovation, construction and new discovery learning exhibits</i>	3,434,609
<b>Miracle League of Las Vegas</b> 101 South Rancho Drive, Las Vegas, NV <i>Player uniforms</i>	4,893
<b>Mount Sinai School of Medicine</b> One Gustave L. Levy Place, Box 1070, New York, NY <i>Renewed support for the D. W. Reynolds Consortium to strengthen faculty expertise in geriatrics in U.S. academic health centers</i>	278,391
<b>Mount Vernon Ladies' Association of the Union</b> 3200 Mount Vernon Memorial Highway, Mount Vernon, VA <i>Fred W. Smith National Library for the Study of George Washington</i>	329,623
<b>Museum of Discovery</b> 500 President Clinton Avenue, Suite 150, Little Rock, AR <i>Restricted maintenance fund</i>	805,048
<b>Museum of the Great Plains</b> 601 NW Ferris Avenue, Lawton, OK <i>Capital and exhibit funding for Museum of the Great Plains</i>	303,559
<b>Nevada Ballet Theatre, Inc.</b> 1651 Inner Circle, Las Vegas, NV <i>Repair damage to the three large dance studios in DWR Cultural Center / Program support</i>	250,000 2,000
<b>Nevada Military Support Alliance</b> 985 Damonte Parkway #310, Reno, NV <i>General operations</i>	3,000
<b>Nieman Foundation at Harvard University</b> Walter Lippmann House, One Francis Avenue, Cambridge, MA <i>Renewed funding for the DWR Nieman Fellowship in Community Journalism and new funding for the DWR Nieman Fellowship in Business Journalism</i>	200,797
<b>Olive Crest</b> 4285 North Rancho Road, Suite 160, Las Vegas, NV <i>Emergency flex funds and client computer lab expansion</i>	20,000

**DONALD W. REYNOLDS FOUNDATION**  
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**PART I**

**71-6053383**

	<b>Charitable Purposes (Cash Basis Only)</b>
<b>Palmetto Health (in conjunction with the University of South Carolina)</b> Palmetto Health, 3010 Farrow Road, Suite 300A, Columbia, SC <i>Next steps in physicians' training in geriatrics</i>	200,550
<b>Philanthropy Roundtable</b> 1730 M Street NW, Suite 601, Washington, DC <i>Program support</i>	25,000
<b>Regional Food Bank of Oklahoma</b> 3355 South Purdue, PO Box 270968, Oklahoma City, OK <i>36,000 sq. ft. of facility expansion &amp; upgrades to DWR Distribution Center</i>	1,000,000
<b>Ronald Reagan Presidential Foundation</b> 40 Presidential Drive, Simi Valley, CA <i>The Situation Room Project</i>	1,375,000
<b>Rowan University School of Osteopathic Medicine</b> 42 East Laurel Road, Suite 1800, Stratford, NJ <i>Next steps in physicians' training in geriatrics II</i>	247,487
<b>Science Museum Oklahoma</b> 2100 NE 52nd Street, Oklahoma City, OK <i>Renewed support for "Oklahoma Museum Network funded by DWRF" /</i> <i>Capital and exhibit funding for the Science Museum Oklahoma /</i> <i>Terminal support for "Oklahoma Museum Network funded by DWRF"</i>	672,881 6,669,919 4,097,162
<b>The Smith Center for the Performing Arts</b> 361 Symphony Park Avenue, Las Vegas, NV <i>Promote cultural, artistic &amp; educational opportunities for the Las Vegas</i> <i>community complementary to the activities of The Smith Center /</i> <i>Dr. Keith G. Boman Theater Opportunity Fund / General support</i>	6,750,000 500,000 10,000
<b>Southern Nevada Junior Golf Association, dba First Tee of So. NV</b> 2625 North Green Valley Parkway, Suite 100, Henderson, NV <i>Matthew S. Anderson Internship Program and scholarships</i>	12,000
<b>Spread the Word Nevada</b> 1075 American Pacific Drive, Suite B, Henderson, NV <i>Kids to Kids Program</i>	20,000
<b>Springdale Benevolent Foundation</b> PO Box 1909, Springdale, AR <i>Planning and development for Rodeo of the Ozarks</i>	5,000
<b>State Parks Cultural Arts Board, Inc., dba Super Summer Theatre</b> PO Box 81947, Las Vegas, NV <i>Capital campaign support, as well as a challenge grant for a</i> <i>maintenance reserve fund</i>	100,000

**DONALD W. REYNOLDS FOUNDATION**  
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	<b>Charitable Purposes (Cash Basis Only)</b>
<b>Three Square</b> 4190 North Pecos Road, Las Vegas, NV <i>Program support</i>	500
<b>Thunderbird Lodge Preservation Society</b> 316 California Avenue #36, Reno, NV <i>Thunderbird Yacht engine restoration</i>	2,000
<b>Transition Services, Inc.</b> 4545 West Spring Mountain Road, #111, Las Vegas, NV <i>Movin' On Up Program</i>	12,198
<b>University of Arizona School of Medicine</b> 1821 East Elm Street, Tucson, AZ <i>Next steps in physicians' training in geriatrics II</i>	229,751
<b>University of Arkansas, Fayetteville</b> 425 Administration Building, Fayetteville, AR <i>Construct the Steven L. Anderson Design Center</i>	180,589
<b>University of Arkansas for Medical Sciences (UAMS)</b> 4301 West Markham, Slot 541, Little Rock, AR <i>Replication of the Schmieding Home Caregiver Training Program throughout Arkansas, Phase 2 / Restricted Maintenance Fund</i>	2,531,890 2,500,000
<b>University of California, Los Angeles (UCLA)</b> 10945 Le Conte Avenue, Suite 2339, Los Angeles, CA <i>Renewed support for the D. W. Reynolds Consortium to strengthen faculty expertise in geriatrics in U.S. academic health centers</i>	366,160
<b>University of California, San Francisco</b> 3333 California Street, Suite 380, San Francisco, CA <i>Next steps in physicians' training in geriatrics II</i>	208,086
<b>University of Cincinnati College of Medicine</b> 231 Albert B. Sabin Way, Cincinnati, OH <i>Next steps in physicians' training in geriatrics</i>	251,759
<b>University of Hawaii John A. Burns School of Medicine</b> 347 N. Kuakini Street, HPM 9, Honolulu, HI <i>Next steps in physicians' training in geriatrics</i>	193,465
<b>University of Kansas School of Medicine</b> Landon Center on Aging, MS 1005, 3901 Rainbow Blvd., Kansas City, KS <i>Next steps in physicians' training in geriatrics II</i>	202,654
<b>University of Missouri-Columbia School of Journalism</b> 310E Reynolds Journalism Institute, Columbia, MO <i>Renewed program support for DWR Journalism Institute / Permanent endowment for the Donald W. Reynolds Journalism Institute / Final support for the DWR Academic Program in Business Journalism enhancements</i>	2,994,290 10,100,000 984,570

**DONALD W. REYNOLDS FOUNDATION**  
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**71-6053383**

	<b>Charitable Purposes (Cash Basis Only)</b>
<b>University of Missouri-Columbia School of Medicine</b> M226 Medical Sciences Building, DC032.00, Columbia, MO <i>Next steps in physicians' training in geriatrics</i>	238,868
<b>University of Nebraska Medical Center</b> 981320 Nebraska Medical Center, Omaha, NE <i>Next steps in physicians' training in geriatrics</i>	274,625
<b>University of Nevada, Las Vegas Foundation</b> Box 451006, 4505 South Maryland Parkway, Las Vegas, NV <i>"The Last Five Years" production, technology upgrades to Judy Baley Theatre and guest artists in residence at the Nevada Conservatory Theatre / Dental clinics for women and children / Spending account for the Matthew S. Anderson Memorial PGM Scholarship Endowment</i>	250,000 20,000 2,000
<b>University of Nevada, Reno Foundation</b> Clark Administration, Room 201, Reno, NV <i>Barbara Smith Campbell Distinguished Professor of Nevada Tax Policy / Barbara Smith Campbell and Donald Cassidy Scholarship Endowment</i>	1,000,000 2,896
<b>University of New Mexico School of Medicine</b> 800 Bradbury SE, Suite 215, Albuquerque, NM <i>Next steps in physicians' training in geriatrics</i>	259,370
<b>University of North Carolina at Chapel Hill</b> 5003 Old Clinic, Campus Box 7550, Chapel Hill, NC <i>Next steps in physicians' training in geriatrics</i>	265,575
<b>University of North Texas Health Science Center at Fort Worth - College of Osteopathic Medicine</b> 855 Montgomery Street, Fort Worth, TX <i>Next steps in physicians' training in geriatrics II</i>	235,093
<b>University of Oklahoma, for benefit of OU Health Sciences Center</b> 921 N.E. 13th (11G), Oklahoma City, OK <i>OK Healthy Aging Initiative, Phase I / DWR OK Center on Aging, Phase II</i>	1,722,059 641,834
<b>University of Oklahoma Health Sciences Center, College of Nursing</b> 1100 North Stonewall Avenue, Oklahoma City, OK <i>Donald W. Reynolds Center of Geriatrics Nursing Excellence, Phase II</i>	612,726
<b>University of Rochester School of Medicine &amp; Dentistry</b> Highland Hospital, 1000 South Avenue, Box 58, Rochester, NY <i>Next steps in physicians' training in geriatrics</i>	249,258
<b>University of Texas Southwestern Medical Center at Dallas</b> 5323 Harry Hines Boulevard, Dallas, TX <i>Next steps in physicians' training in geriatrics II</i>	250,000

**DONALD W. REYNOLDS FOUNDATION**  
**FORM 990-PF**  
**PART I**

**71-6053383**

	<b>Charitable Purposes (Cash Basis Only)</b>
<b>University of Utah School of Medicine</b> Geriatrics Division, AB193 SOM, 30 North 1900 East, Salt Lake City , UT <i>Next steps in physicians' training in geriatrics II</i>	243,444
<b>Virginia Commonwealth University</b> 1200 East Broad Street, PO Box 980102, Richmond, VA <i>Next steps in physicians' training in geriatrics</i>	215,566
<b>Wake Forest University School of Medicine</b> Medical Center Boulevard, Winston-Salem, NC <i>Next steps in physicians' training in geriatrics II</i>	249,991
<b>Washington Regional Medical Foundation</b> PO Box 356, Fayetteville, AR <i>Mobile dental clinic</i>	3,000
<b>Youth Services of Tulsa, Inc.</b> 311 South Madison Avenue, Tulsa, OK <i>Expansion project for a medical clinic for homeless and transitional youth and a back-up generator for the DWR Center</i>	450,000
<b>Grant Sculptures</b>	0
<b>Contributions, Gifts, Grants Paid, Form 990-PF, Page 1, Part I, Line 25(d)</b>	<b><u>63,792,107</u></b>



**DONALD W. REYNOLDS FOUNDATION**  
**FORM 990-PF**  
**PART II**

**71-6053383**

<b>LINE</b>	<b>DESCRIPTION</b>	<b>FMV 12/31/14</b>	<b>FMV 12/31/13</b>
<b>2</b>	<b>SAVINGS AND TEMPORARY CASH INVESTMENTS</b>		
	OPERATING ACCOUNT	142,936	252,040
	CASH MANAGEMENT FUNDS AND MUTUAL FUNDS	18,117,004	3,816,962
	TOTAL SAVINGS AND TEMPORARY INVESTMENTS	18,259,940	4,069,002
<b>9</b>	<b>PREPAID EXPENSES &amp; DEFERRED CHARGES</b>		
	PREPAID EXPENSES	103,053	1,997,110
	TOTAL PREPAID EXPENSES & DEFERRED CHARGES	103,053	1,997,110
<b>10A</b>	<b>INVESTMENTS - U.S. AND STATE GOVERNMENT OBLIGATIONS</b>		
	US TREASURY BONDS AND NOTES	60,324,327	94,994,913
	US GOVERNMENT AGENCY NOTES	21,974,483	66,975,607
	TOTAL U.S. AND STATE GOVERNMENT OBLIGATIONS	82,298,810	161,970,520
<b>10B</b>	<b>INVESTMENTS - CORPORATE STOCK</b>		
	COMMON STOCKS	-	-
<b>10C</b>	<b>INVESTMENTS - CORPORATE BONDS</b>		
	CORPORATE BONDS AND NOTES	-	-
	<b>TOTAL INVESTMENTS</b>	<b>100,558,750</b>	<b>166,039,522</b>
<b>13</b>	<b>INVESTMENTS - OTHER</b>		
	ACCRUED INTEREST INCOME	222,477	663,651
	<b>TOTAL INVESTMENTS - OTHER</b>	<b>222,477</b>	<b>663,651</b>

**DONALD W. REYNOLDS FOUNDATION**  
**FORM 990-PF**  
**PART II - LINE 14**

**71-6053383**

<b>LINE</b>	<b>ASSET CLASS</b>	<b>BASIS</b>	<b>ACCUMULATED DEPRECIATION</b>
14	OFFICE FURNITURE	745,143	741,331
	OFFICE EQUIPMENT	380,281	370,128
	SOFTWARE	113,919	113,919
	ARTWORK	149,662	-
	LAND	1,032,613	-
	BUILDING	9,191,964	3,794,498
	<b>TOTALS</b>	<b>11,613,582</b>	<b>5,019,876</b>

**DONALD W. REYNOLDS FOUNDATION**  
**FORM 990-PF**  
**PART III**

**71-6053383**

<b>LINE</b>	<b>DESCRIPTION</b>	<b>AMOUNT</b>
<b>INCREASES</b>		
	UNREALIZED GAIN ON 457(F) DEFERRED COMPENSATION INVESTMENT FUNDS	<u>94,061</u>
3	TOTAL INCREASES	<u>94,061</u>
<b>DECREASES</b>		
	UNREALIZED LOSS ON INVESTMENTS	(1,501,433)
	DEFERRED COMPENSATION EXPENSE RECORDED FOR UNREALIZED GAINS IN PARTICIPANTS' ACCTS	<u>(94,061)</u>
5	TOTAL DECREASES	<u>(1,595,494)</u>

DONALD W. REYNOLDS FOUNDATION  
FORM 990-PF  
PART IV

71-6053383

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**SUMMARY OF CAPITAL GAINS/(LOSSES)**

DESCRIPTION	2014 GAIN/(LOSS)
GOVERNMENT BONDS	<u>234,282</u>
TOTAL GAINS/(LOSSES) FROM SALES OF SECURITIES	<u>234,282</u>
PART IV, LINE 2	<u><u>234,282</u></u>

**SCHEDULE OF SECURITY DISPOSITIONS  
FOR THE PERIOD JANUARY 1, 2014 THROUGH DECEMBER 31, 2014**

**DONALD W. REYNOLDS FOUNDATION  
ACCOUNT NUMBER 25289899**

<u>TRADE DATE</u>	<u>PAR VALUE/SHARES</u>	<u>DESCRIPTION</u>	<u>BROKER COMMISSION</u>	<u>TRANSACTION PROCEEDS</u>	<u>COST VALUE</u>	<u>REALIZED GAIN/LOSS</u>
<b>CASH EQUIVALENTS</b>						
		ABBEY NATIONAL NA LLC CPDN 4/10/14 CUSIP 0027A1DA4				
4/10/14	5,000,000.000-	MATURED 5,000,000 SHARES/UNITS AT 100.00 ON TRADE DATE 4/10/14 TO SETTLE 4/10/14 COMMISSION \$0.00 5,000,000 PAR VALUE AT 100 % 25289801	0.00	4,999,480.56	4,999,480.56-	0.00
	5,000,000.000-	ASSET TOTAL	0.00	4,999,480.56	4,999,480.56-	0.00
		WF ADV TREAS PLUS MM FD-INST #793 CUSIP VP7000061				
12/31/14	159,854,752.730-	CASH SWEEP SALES 1/01/14 TO 12/31/14	0.00	159,854,752.73	159,854,752.73-	0.00
	159,854,752.730-	ASSET TOTAL	0.00	159,854,752.73	159,854,752.73-	0.00
		<b>TOTAL CASH EQUIVALENTS</b>	<b>0.00</b>	<b>164,854,233.29</b>	<b>164,854,233.29-</b>	<b>0.00</b>
<b>BONDS &amp; NOTES</b>						
		FED HOME LN BK 2.750% 12/12/14 CUSIP 3133XVNU1				
12/12/14	21,660,000.000-	MATURED 21,660,000 SHARES/UNITS AT 100.00 ON TRADE DATE 12/12/14 TO SETTLE 12/12/14 COMMISSION \$0.00 21,660,000 PAR VALUE AT 100 % 25289803	0.00	21,660,000.00	21,943,096.20-	283,096.20-

SCHEDULE OF SECURITY DISPOSITIONS  
FOR THE PERIOD JANUARY 1, 2014 THROUGH DECEMBER 31, 2014DONALD W. REYNOLDS FOUNDATION  
ACCOUNT NUMBER 25289899

TRADE DATE	PAR VALUE/SHARES	DESCRIPTION	BROKER COMMISSION	TRANSACTION PROCEEDS	COST VALUE	REALIZED GAIN/LOSS
	21,660,000.000-	ASSET TOTAL	0.00	21,660,000.00	21,943,096.20-	283,096.20-
		FED HOME LN MTG CORP 2.500% 4/23/14 CUSIP 3137EACB3				
4/23/14	22,650,000.000-	MATURED 22,650,000 SHARES/UNITS AT 100.00 ON TRADE DATE 4/23/14 TO SETTLE 4/23/14 COMMISSION \$0.00 22,650,000 PAR VALUE AT 100 % 25289803	0.00	22,650,000.00	21,921,349.50-	728,650.50
	22,650,000.000-	ASSET TOTAL	0.00	22,650,000.00	21,921,349.50-	728,650.50
		U S TREAS INFL IND 2.000% 7/15/14 CUSIP 912828CP3				
7/15/14	11,085,184.000-	MATURED 11,085,184 SHARES/UNITS AT 100.00 ON TRADE DATE 7/15/14 TO SETTLE 7/15/14 COMMISSION \$0.00 11,085,184 PAR VALUE AT 100 % 25289802	0.00	11,085,184.00	11,430,386.35-	345,202.35-
	11,085,184.000-	ASSET TOTAL	0.00	11,085,184.00	11,430,386.35-	345,202.35-
		US TREASURY NOTE 1.875% 2/28/14 CUSIP 912828KF6				
2/28/14	22,300,000.000-	MATURED 22,300,000 SHARES/UNITS AT 100.00 ON TRADE DATE 2/28/14 TO SETTLE 2/28/14 COMMISSION \$0.00 22,300,000 PAR VALUE AT 100 % 25289802	0.00	22,300,000.00	22,078,742.19-	221,257.81

**SCHEDULE OF SECURITY DISPOSITIONS  
FOR THE PERIOD JANUARY 1, 2014 THROUGH DECEMBER 31, 2014**

**DONALD W. REYNOLDS FOUNDATION  
ACCOUNT NUMBER 25289899**

<u>TRADE DATE</u>	<u>PAR VALUE/SHARES</u>	<u>DESCRIPTION</u>	<u>BROKER COMMISSION</u>	<u>TRANSACTION PROCEEDS</u>	<u>COST VALUE</u>	<u>REALIZED GAIN/LOSS</u>
	22,300,000.000-	ASSET TOTAL	0.00	22,300,000.00	22,078,742.19-	221,257.81
		US TREASURY NOTE 2.375% 8/31/14 CUSIP 912828LK4				
8/31/14	10,800,000.000-	MATURED 10,800,000 SHARES/UNITS AT 100.00 ON TRADE DATE 8/31/14 TO SETTLE 8/31/14 COMMISSION \$0.00 10,800,000 PAR VALUE AT 100 % 25289802	0.00	10,800,000.00	10,887,328.13-	87,328.13-
	10,800,000.000-	ASSET TOTAL	0.00	10,800,000.00	10,887,328.13-	87,328.13-
		TOTAL BONDS & NOTES	0.00	88,495,184.00	88,260,902.37-	234,281.63
		TOTAL SECURITY DISPOSITIONS	0.00	253,349,417.29	253,115,135.66-	234,281.63

**DONALD W. REYNOLDS FOUNDATION**  
**FORM 990-PF**  
**PART VII-A, Line 5**

**71-6053383**

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This statement is submitted in accordance with Treas. Reg. § 1.6043-3(a)(1) and Form 990-PF General Instruction T to report a substantial contraction of the organization during the 2014 tax year.

During 2014 Donald W. Reynolds Foundation made distributions of assets, including from sources other than current income, totaling \$63,792,107 which represented 63.1% of the fair market value of the Foundation's net assets (measured at the beginning of 2014). The names and addresses of the recipients of the 2014 distributions and the amounts of each distribution are set forth on Statement 4. The distributions listed on Statement 4 were cash disbursements of grant payments made to grant recipients.



**DONALD W. REYNOLDS FOUNDATION**  
**990PF**  
**PART VIII, LINE 1**

71-6053383

(A) NAME & ADDRESS	(B) TITLE	(B) AVG HRS PER WK	(C) COMPENSATION	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS/DEF COMP	(E) EXPENSE ACCOUNT OTHER ALLOWANCES
FRED W. SMITH 1701 VILLAGE CENTER CIRCLE LAS VEGAS, NV 89134	CHAIRMAN OF BOARD; CHAIRMAN, EXECUTIVE COMMITTEE; TRUSTEE	7.0	35,500	-	-
WES SMITH 8430 W. LAKE MEAD BOULEVARD SUITE 100 LAS VEGAS, NV 89128	VICE CHAIRMAN, TRUSTEE	6.1	33,000	-	-
KEITH G. BOMAN, MD 601 SOUTH RANCHO, NO. D-28 LAS VEGAS, NV 89106	TRUSTEE	2.5	13,500	-	-
BARBARA SMITH CAMPBELL 4790 CAUGHLIN PKWY, BOX 504 RENO, NV 89519	CHAIRMAN, INVESTMENT/AUDIT COMMITTEE TRUSTEE	3.6	16,500	-	-
NEAL R. PENDERGRAFT P.O BOX 4245 FAYETTEVILLE, AR 72702	TRUSTEE	1.9	25,500	-	-
DONALD E. PRAY 1701 VILLAGE CENTER CIRCLE LAS VEGAS, NV 89134	SECRETARY	2.5	6,000	-	-
JONATHAN SMITH, OD 780 NORTHWOOD BLVD INCLINE VILLAGE, NV 89451	TRUSTEE	2.1	27,000	-	-
STEVEN L. ANDERSON 1701 VILLAGE CENTER CIRCLE LAS VEGAS, NV 89134	EXECUTIVE DIRECTOR/PRESIDENT, TRUSTEE	40	410,411	142,785	14,819

**DONALD W. REYNOLDS FOUNDATION**  
**990PF**  
**PART VIII, LINE 1**

**71-6053383**

(A) NAME & ADDRESS	(B) TITLE	(B) AVG HRS PER WK	(C) COMPENSATION	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS/DEF COMP	(E) EXPENSE ACCOUNT OTHER ALLOWANCES
LYNN MOSIER 1701 VILLAGE CENTER CIRCLE LAS VEGAS, NV 89134	EXECUTIVE VICE PRESIDENT & CHIEF FINANCIAL OFFICER	40	264,000	97,642	-
KATHLEEN FENCH 1701 VILLAGE CENTER CIRCLE LAS VEGAS, NV 89134	ASSISTANT SECRETARY	40	94,500	50,942	-
<b>TOTALS</b>			<b>925,911</b>	<b>291,368</b>	<b>14,819</b>

From time to time, as authorized by the Board of Trustees, members of the Board of Trustees and officers of the Donald W. Reynolds Foundation may utilize commercial chartered air services and/or contract for use of private air services arranged under charter service membership owned by one or more members of the Board of Trustees or a related entity. The use of these services is exclusively in furtherance of the Foundation's exempt purpose, and does not result in compensation to the Foundation's Board of Trustees, officers or any related entities. Payment for air services is made directly to the air service operating company.

**DONALD W. REYNOLDS FOUNDATION**  
**FORM 990-PF**  
**PART X - LINE 1a, 1b, 1c, 1d Lines 3, 4, 5, 6**

**71-6053383**

**MINIMUM INVESTMENT RETURN CALCULATION**

	<u>AMOUNT</u>	<u>LINE #</u>
AVERAGE MONTHLY FMV OF SECURITIES	141,752,896	LINE 1a
AVERAGE MONTHLY CASH BALANCE	197,821	LINE 1b
FAIR MARKET VALUE OF OTHER ASSETS	<u>103,053</u>	LINE 1c
TOTAL	142,053,771	LINE 1d & LINE 3
LESS: CASH DEEMED HELD FOR CHARITABLE ACTIVITIES (1.5% OF TOTAL)	<u>2,130,807</u>	LINE 4
NET VALUE OF NONCHARITABLE - USE ASSETS	139,922,964	LINE 5
 MINIMUM INVESTMENT RETURN		
(5% OF NET VALUE OF NONCHARITABLE - USE ASSETS)	6,996,148	LINE 6

**DONALD W. REYNOLDS FOUNDATION**  
**FORM 990-PF**  
**PART XV, QUESTIONS 2a - 2d**

**71-6053383**

<b>Program</b>	<b>Name, address &amp; telephone number of contact</b>	<b>Form &amp; information for application</b>	<b>Submission deadline</b>	<b>Restrictions, limitations</b>
Aging & Quality of Life	Rani Snyder, Program Director for Health Care Programs Donald W. Reynolds Foundation 1701 Village Center Circle, Las Vegas, NV 89134 (702) 804-6000	Refer to attached 2012 Call for Proposals Statement 12, pages 2-9	Last RFP 2012 Last RFP Deadline 1/14/2013	Application initiated by the Foundation's Call for Proposals.
Journalism	Courtney Latta Knoblock, Program Director Donald W. Reynolds Foundation 1701 Village Center Circle, Las Vegas, NV 89134 (702) 804-6000	Letter / Proposal	No submission deadline	Foundation initiates invitation
Capital Grantee Enhancement	Courtney Latta Knoblock, Program Director Craig Willis, Senior Program Officer Donald W. Reynolds Foundation 1701 Village Center Circle, Las Vegas, NV 89134 (702) 804-6000	Refer to attached Questionnaire/Application Statement 12, pages 10-23	No submission deadline	Capital grant recipients only. Foundation initiates invitation.
Capstone	Courtney Latta Knoblock, Program Director Donald W. Reynolds Foundation 1701 Village Center Circle, Las Vegas, NV 89134 (702) 804-6000	Letter	No submission deadline	Capital grant recipients only. Foundation initiates invitation.
Children's Discovery	Courtney Latta Knoblock, Program Director Donald W. Reynolds Foundation 1701 Village Center Circle, Las Vegas, NV 89134 (702) 804-6000	Letter / Application	No submission deadline	AR, NV and OK projects only. Foundation initiates invitation.
Women's Shelters	Courtney Latta Knoblock, Program Director Donald W. Reynolds Foundation 1701 Village Center Circle, Las Vegas, NV 89134 (702) 804-6000	Letter	No submission deadline	AR, NV and OK projects only Foundation initiates invitation



**THE DONALD W. REYNOLDS FOUNDATION**

***NEXT STEPS IN PHYSICIANS' TRAINING IN  
GERIATRICS, II***

**CALL FOR PROPOSALS  
2012**

**Deadline for receipt of mandatory letters of intent  
August 31, 2012**

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**Deadline for proposal receipt  
January 14, 2013**

**1701 Village Center Circle - Las Vegas, Nevada 89134 - (800) 481-8780 - Fax (702) 804-6035**

# **The Donald W. Reynolds Foundation**

## **Call for Proposals**

### **Next Steps Initiative**

The Donald W. Reynolds Foundation is a national philanthropic organization founded in 1954 by the late media entrepreneur for whom it is named. Headquartered in Las Vegas, Nevada, the Foundation has committed over \$215 million to improving the lives of elderly people throughout the United States.

The Foundation's Trustees have determined to bring its resources to bear in strengthening physicians' training in geriatrics. A demographic tidal wave of the elderly will soon sweep over the United States, thanks to the baby boom and life-extending medical, public health, economic and social advances. It will pose extraordinary challenges for physicians as the number of frail elders more than doubles over the next thirty years.

Most physicians today lack adequate training to meet the needs of the frail elderly patient. Such patients typically suffer from multiple, interactive physical and psychosocial conditions - both acute and chronic - that compromise their capacity to function in daily life and lessen their independence and quality of life.

#### **Objective of Call for Proposals**

The Reynolds Foundation has now funded four separate cohorts of geriatrics training grants and one previous Next Steps cohort, totaling an almost \$90 million investment in geriatrics medical education nationally. Based on the accomplishments of Reynolds-funded schools and the continued need to train physicians in the care of older patients, the Foundation's Trustees have created an additional opportunity for our most successful grantees.

To build on the good work and significant contributions of previous grantees, the Foundation solicits proposals for *Next Steps in Strengthening Geriatrics Medical Education, II*. Proposals must focus on one of two areas of interest to the Foundation:

- 1) Geriatrics training for physicians who are hospitalists and surgical and medical specialists, and
- 2) Improving the ability of physicians to work with other health disciplines in teams to provide better care for older persons.

Of particular interest under this program are initiatives that are highly innovative and promise long-lasting, value-added impact and that respond to the Institute of Medicine's 2008 workforce report "Retooling for an Aging America." As in the past, key to successful proposals will be a combination of commitment at an institution's highest level to the program's goals, clearly defined objectives, and the availability of sufficient geriatric expertise to achieve those objectives.

Proposed activities may address either of the areas of interest, described in greater detail below. They should be sufficiently comprehensive to have a meaningful impact on a substantial number of medical students, residents and/or practicing physicians. They should be aimed at developing and demonstrating the acquisition of geriatric knowledge, practice skills, and care coordination and at training physicians to optimally manage the clinical conditions and special problems of the frail elderly. Also important, these activities must lead to changes in training at the institution that will be maintained beyond Reynolds Foundation support. Successful applicants will be expected to post products, program materials and evaluations developed on the ADGAP/Donald W. Reynolds academic clearinghouse, Portal of Geriatric Online Education ([www.pogoe.org](http://www.pogoe.org)).

### **Possible Activities**

Proposals must focus on innovations in geriatrics education and care coordination encompassing one of two categories at the grantee institution:

**Training of hospitalists and surgical and medical specialists.** Proposals could meet the need to strengthen the geriatrics training of such internal medicine specialties as cardiology, gastroenterology, oncology, nephrology, or hospitalists, or such specialties as emergency medicine, gynecology, urology, psychiatry, surgery, orthopedics, or ophthalmology. Levels of training may include residency and fellowship training, chief resident training, and/or faculty development. (Stipends for fellowships will not be permitted.)

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### **Training physicians to learn to work optimally with other disciplines.**

The other disciplines could include nursing, pharmacy, social work, physicians' assistants, and non-professional team members. Of particular interest are sustainable models, for example the medical home, that change care delivery to optimize the contribution of every team member and maximize efficiency. The emphasis should be on training physicians how to work best in these teams, including communicating with team members.

As in the past, important areas of consideration include factors such as faculty recruitment and development, the development of new educational techniques and methodologies, including methods to assess learners' competencies in these

areas, and the existence or creation of infrastructure to support proposed programs.

Partnering with other institutions is acceptable.

### **Scale of Program and Individual Grants**

The Reynolds Foundation expects to commit up to \$10 million under this Call for Proposals. Approximately ten grants will be awarded, each totaling up to \$1 million (including indirect costs; see below) over four years, with a limit of \$250,000 in each grant year.

### **Eligibility**

Academic health centers that have received third or fourth cohort geriatrics training grants from the Donald W. Reynolds Foundation and are in good standing and the Universities of Arkansas and Oklahoma are eligible to apply.

### **Requirements**

Initiatives proposed in response to this invitation must meet the following requirements:

1. The appropriate dean(s) and responsible officers, including relevant department chairs and program directors, must demonstrate their tangible commitment to the proposed activities and sign the proposal.
2. The individual(s) responsible for the project must be sufficiently empowered within the institution to fulfill the goals of the project.
3. Funds requested under the proposed grant must be matched for each of the four years of the grant: **one dollar from the grantee institution for every two dollars from the Foundation.** Indirect costs will not be considered as matching funds. (In the case of endowments, only the expended income generated by an endowment qualifies for the match.)
4. The grantee institution must pay at least half the total compensation of any individual for whom grant support is requested, regardless of the individual's effort on this grant.
5. The grantee institution must commit itself to supporting grant-funded activities and positions beyond the grant's termination.



### **Grant Selection Process**

Grants under this initiative will be awarded on a competitive basis by the Foundation's Trustees, taking into account the recommendations of an expert advisory panel.

The selection process will be in two steps. The first step requires the submission of a full proposal, including the components described below. Finalists will be selected based on a review of those proposals by the expert advisory panel. In the second step, the Foundation will arrange for a video-conference with each Finalist institution, the Foundation and the Foundation's advisory panel. The advisory panel will then make its recommendations to the Foundation's Trustees.

### **Timetable**

A mandatory letter stating the institution's intent to submit a proposal should be received by the Foundation by **August 31, 2012**. Please specify in the letter whether your institution intends to focus on geriatrics training for non primary care disciplines, or improving interdisciplinary team care.

Proposals must be received (not postmarked) by the Foundation by **5:00 p.m. Pacific Standard Time, January 14, 2013**. A signed original plus seven copies of the proposal should be submitted.

Finalists will be notified no later than February 28, 2013.

Video-conferences for Finalists will be scheduled March 25-27, 2013.

Awards will be announced no later than May 28, 2013.

Grant-supported activities will commence July 1, 2013.

Letters of intent and proposals should be sent to:

Rani Snyder, Program Director for Health Care Programs  
The Donald W. Reynolds Foundation  
1701 Village Center Circle  
Las Vegas, NV 89134-6303

For questions, contact Ms. Rani Snyder, the Program Director responsible for this initiative, at:

Telephone: (800) 481-8780  
Fax: (702) 804-6035  
E-mail: [rani.snyder@dwrf.org](mailto:rani.snyder@dwrf.org)

### Selection Criteria

The following major factors will be considered in the evaluation of proposals. This list is intended to assist institutions in determining the appropriateness of candidacy. All of the factors will enter into the consideration of proposals, though the relative weight given each may differ from case to case. They are not listed in any specific order of priority.

- The innovativeness of the proposed project.
- The "value-added" of the project, as measured by the gap that will be filled between the institution's current geriatrics training and projected project results.
- The potential impact of the project.
- The ability of the project, if successful, to be disseminated to other institutions.
- Demonstrated, tangible commitment of the institution's leadership to strengthening training in geriatrics.
- Strength and qualifications in geriatrics of those who will be responsible for leading and implementing the proposed project.
- The quality of the institution's existing general medical student, residency and continuing medical education programs.
- Institutional resources and unique facilities and technologies available to the proposed project.
- A plan to evaluate the results of the program and learner outcomes.
- The extent and nature of the institution's financial commitment to continuing project activities and personnel after the proposed grant's termination.
- The appropriateness of the proposed budget.

### Components of the Proposal

A proposal should not exceed 12 single-spaced pages in length, excluding cover sheet, timeline, biographical profiles, budget and IRS letter(s). Font size must be 11-point or larger Arial or Helvetica, with no less than one-inch margins to the page. The proposal should include the following information:

- A cover sheet that includes the name and address of the institution, title of the project, amount and term of the requested grant, proposed date of project initiation, name and contact information of the individual responsible for the project, and the appropriate signatures, as specified in Requirements, above.
- A one-page summary of the proposed project.
- As applicable, a summary of the events that have occurred since your last site visit by the Foundation that have changed your environment or affect proposed activities.
- Information outlining post-grant institutional financial and leadership support for the activities funded under the Foundation's previous, geriatrics training grant and explanation for any programs that are no longer in existence.

- A brief description of the existing specific curriculum, courses and training activities related to geriatrics and to the groups targeted under the proposal for strengthened geriatrics training. Describe how activities conducted during the prior Reynolds funding period have led to the proposed activities.
- A detailed description of the activities proposed for grant support and their expected impact.
- If applicable, a section outlining any work by other awardees that will be implemented at the grantee institution; include any letters of support from other grantees as appendices.
- Any additional background information deemed relevant by the institution.
- A detailed description, not exceeding two pages, of an evaluation plan to measure the impact of the proposed activities, including comparison with meaningful baseline information.
- A one-page, four-year timeline outlining proposed project activities.
- Detailed budget and budget justification, using the instructions and format attached to this call for proposals.
- Biographical profiles, not exceeding two pages each, of current faculty whose expertise in geriatrics would be tapped for the proposed activities and of other faculty who would participate in the project.
- IRS letter(s).

### **Indirect Costs and Fringe Benefits**

The Foundation has established that a grantee institution under this program may receive an indirect cost rate of 20% of direct grant expenditures, excluding subcontracts. Indirect costs may be paid to subcontractors but they may not exceed 20%.

Fringe benefits may not exceed the institution's federally approved rate.

The grantee institution may not apply expenditures in excess of the above provisions for fringe benefits in calculating its match of grant funds. Matching on indirect costs is not allowed.

### **Expenditures Not Allowed under Grant Budget**

- More than half the amount of any individual's salary and benefits.
- Stipends for fellowships, including geriatrics-subspecialty fellowships.
- Tuition costs or laboratory fees for work leading to an MD or PhD (Special courses or other preparation in geriatrics, curriculum development, etc. are permitted for those holding the MD or PhD).
- Construction or renovation of buildings.
- The cost of participation in and travel to scientific or educational conferences or meetings unless for purposes or activities directly and explicitly linked to specific project goals and activities.

- Items ordinarily considered to be overhead (i.e. lights, rent, office furniture, janitorial services, etc.) will be allowed only as part of the indirect costs provision.

### **Evaluation and Monitoring**

Grants awarded under this program will be evaluated regularly by Foundation staff and/or consultants. Evaluation entails site visits. Grantees will be required to submit annual progress and expenditure reports.

### **Liability**

The Donald W. Reynolds Foundation is not responsible for any claim, judgment, award, damages, settlement, negligence or malpractice arising from training, research, or other activities related to an award. The grantee institution must acknowledge responsibility for activities related to an award, and release the Donald W. Reynolds Foundation from all claims or liability that may arise from the conduct of such activities related to an award resulting from any act or omission on the part of the institution, its employees, agents or representatives.

May 2012



# DONALD W. REYNOLDS FOUNDATION

## Capital Grant Recipient Questionnaire

Name of Organization: \_\_\_\_\_

City, State: \_\_\_\_\_

### Part 1: The Reynolds Facility

1.1 Building Name \_\_\_\_\_

1.2 Dedication Date \_\_\_\_\_

1.3 Describe the primary purpose of the facility.

1.4 Square footage of the building: Gross: \_\_\_\_\_ /ft<sup>2</sup> Usable: \_\_\_\_\_ /ft<sup>2</sup>

1.5 Total cost of project: \$ \_\_\_\_\_

1.6 Amount of Reynolds Foundation grant(s):

Original Capital Grant amount: \$ \_\_\_\_\_

Supplemental Capital Grant amount (if any): \$ \_\_\_\_\_

Art Grant amount(if any): \$ \_\_\_\_\_

Total: \$ \_\_\_\_\_

1.7 How did the actual total cost of your project compare to the total cost projected in your proposal to the Reynolds Foundation?

☐ Actual cost exceeded projected cost by more than 20 percent

☐ Actual cost exceeded projected cost by 5-20 percent

☐ Actual cost was about the same as projected

☐ Projected cost exceeded actual cost by 5-20 percent

☐ Projected cost exceeded actual cost by more than 20 percent

1.8 Was this your organization's first major capital project? ☐ Yes ☐ No ☐ Don't Know

1.9 From the time the planning started (organizational, financial, facility, etc.) to the time construction began, how long was the process? \_\_\_\_\_ months

Name of Organization: \_\_\_\_\_

**1.10** What was the total cost of that planning prior to receiving a Reynolds capital grant (i.e., organizational, fundraising planning, site selection, architectural, etc.)? \$ \_\_\_\_\_

How much of this was funded by other donors? \$ \_\_\_\_\_

How much was funded by your organization? \$ \_\_\_\_\_

What, if any, planning services were donated in kind? \_\_\_\_\_

**1.11** In your planning for this project, how much attention did you pay to each of the following? (Please check *one* response for each factor.)

	3 A Great Deal	2 Some	1 Little or None	Not applicable/ Don't Know
Strategic planning	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Community needs	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Fundraising strategy/plan	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Cost	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Future operating expenses	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Client needs	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Staff needs	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Site selection	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Environmental impact	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Aesthetics	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Energy conservation	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Potential future technological upgrades	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Potential impact on the community	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Potential future changes in your staff	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Potential future changes in your clients	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Other (specify): _____	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

**1.12** If you used any of the following types of consultants, professionals, specialists, etc. during your capital project, please rate the helpfulness of each type of consultant you used:

Type of Consultant	3 Very Helpful	2 Somewhat helpful	1 Not helpful	Not applicable/ Don't Know
Strategic planning	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Needs Assessment	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Project planning	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Fundraising	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Architectural	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Construction project manager	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Other (specify): _____	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Name of Organization: \_\_\_\_\_

**1.13** What other kinds of assistance (in any aspect of the project, including planning and construction), if any, do you wish you had sought?

**1.14** Which, if any, of the following types of consultants, professionals, specialists, etc. were (a) difficult to identify and/or (b) not available in your geographic area?

Type of Consultant	(a) Difficult to Identify	(b) Not available in geographic area	Not applicable / Don't Know
Strategic planning	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Needs assessment	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Project planning	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Fundraising	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Architectural	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Construction project manager	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Other (specify): _____	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

**1.15** Did you encounter any of the following problems in completing your project?  
(Check *all* that apply.)

- |   |  |
|---|--|
| <input type="checkbox"/> Fundraising problems                   | <input type="checkbox"/> Underestimated project costs        |
| <input type="checkbox"/> Architectural problems                 | <input type="checkbox"/> Construction problems               |
| <input type="checkbox"/> Zoning or other regulatory problems    | <input type="checkbox"/> Environmental problems              |
| <input type="checkbox"/> Opposition from community/neighborhood | <input type="checkbox"/> No significant problems encountered |
| <input type="checkbox"/> Other (specify): _____                 |  |

**1.16** To what do you attribute the problems you may have encountered?  
(Please check *all* that apply.)

- |  |   |
|--|---|
| <input type="checkbox"/> Insufficient planning                               | <input type="checkbox"/> Insufficient funding                         |
| <input type="checkbox"/> Lack of staff experience with projects of this kind | <input type="checkbox"/> Staff too busy with other duties             |
| <input type="checkbox"/> Didn't realize we needed technical assistance       | <input type="checkbox"/> Couldn't afford needed technical assistance  |
| <input type="checkbox"/> Couldn't find appropriate technical assistance      | <input type="checkbox"/> Technical assistance was of poor quality     |
| <input type="checkbox"/> Didn't realize needed construction project manager  | <input type="checkbox"/> Couldn't afford construction project manager |
| <input type="checkbox"/> No significant problems encountered                 |   |
| <input type="checkbox"/> Other (specify): _____                              |   |

Name of Organization: \_\_\_\_\_

**1.17 What changes in the project, if any, did you make after the original plan was funded by the Reynolds Foundation? (Please check *all* that apply.)**

- ☐ No significant changes
 ☐ Delayed the completion of the project  
☐ Decreased the amount of space (sq. ft.) planned
 ☐ Increased amount of space (sq. ft.) planned  
☐ Eliminated, reduced, or postponed some elements
 ☐ Added elements  
☐ Increased our fundraising goal  
☐ Decided to lease some portion of the space to other organizations  
☐ Other (specify): \_\_\_\_\_

Yes      No      Don't Know      Made no significant changes

**1.18 Overall, did the project changes improve the final result?**

☐      ☐      ☐      ☐

**1.19 What other kinds of "surprises," if any, did you encounter?**

**1.20 In carrying out the project, to what extent do you feel you achieved the right balance with regard to the following? Please indicate whether you think you (a) achieved the right balance; (b) fell short; (c) went too far. (Please check *one* answer for each.)**

	3 Achieved Right balance	2 Fell short	1 Went too far	Not applicable / Don't Know
Scope of the project	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Budgeted for high quality construction	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Provided adequately for technology, furniture, decoration, or other amenities	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Allowed enough time for planning	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Staff involvement in planning	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Client involvement in planning	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Community involvement in planning	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>



Name of Organization: \_\_\_\_\_

**1.21** What advice or recommendations do you have for other organizations contemplating capital projects?

**1.22** What should the Reynolds Foundation learn from your experience?

**1.23** What suggestions, if any, do you have for how the Reynolds Foundation might be more helpful to organizations embarking on capital projects?

**1.24** What suggestions, if any, do you have to improve the Reynolds Foundation's capital grant review process, application requirements or post-award grant administration?

---

Name of Organization: \_\_\_\_\_

## Part 2: Impact of the Facility

**2.1** Is the same executive leadership in place now as was in place when the project was undertaken? If not, please describe changes, including reason(s) for any departures.

**2.2** Describe any major changes in the make-up of your governing board since the dedication of the new facility.

**2.3** What was the square footage of the previous facility(ies) that housed programs now housed in the new facility? Gross: \_\_\_\_\_ /ft<sup>2</sup> Usable: \_\_\_\_\_ /ft<sup>2</sup>

**2.4** What is the current annual budget for operations compared with the budget prior to occupying the new facility?

Current Budget: \$ \_\_\_\_\_

Previous Budget: \$ \_\_\_\_\_ Year of previous budget: \_\_\_\_\_

**2.5** What was your annual private fundraising total for operations the year prior to receiving the Reynolds Foundation grant? \$ \_\_\_\_\_

What was your most recent (post Reynolds facility construction) annual private fundraising total for operations? \$ \_\_\_\_\_

**2.6** What was the total of your endowment the year prior to receiving the Reynolds Foundation grant? \$ \_\_\_\_\_

What is the current total of your endowment (excluding any restricted fund or endowment required by the Reynolds Foundation for maintenance of the facility)? \$ \_\_\_\_\_

Name of Organization: \_\_\_\_\_

- 2.7** What was the total size of your staff the year prior to receiving the Reynolds Foundation grant?

\_\_\_\_\_ Full-Time \_\_\_\_\_ Part-Time

What is the current total size of your staff?

\_\_\_\_\_ Full-Time \_\_\_\_\_ Part-Time

- 2.8** Approximately how many clients were served by your organization the year prior to receiving the Reynolds Foundation grant?

\_\_\_\_\_

Approximately how many clients are now served annually?

\_\_\_\_\_

- 2.9** How many volunteers did your organization have the year prior to receiving the Reynolds Foundation grant?

\_\_\_\_\_

What is the current number of volunteers?

\_\_\_\_\_

- 2.10** Is your organization nationally accredited?

☒ Yes

☒ No

If yes, by what accrediting entities?

If yes, was it accredited prior to receiving the Reynolds grant?

☒ Yes

☒ No

- 2.11** How would you rate the *overall impact* of the Reynolds project on...  
(Please check *one* answer for each item.)

	4 Very positive impact	3 Positive impact	2 Little or no impact	1 Negative impact	Don't Know
Your organization's program(s)?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Your organization's finances?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Your organization's staff?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Your clients?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Your community or neighborhood?	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

- 2.12** What do you view as the *most important impact* of the Reynolds project?

- 2.13** Describe the principal program(s) / services in the Reynolds facility.

Name of Organization: \_\_\_\_\_

**2.14** To what extent have you achieved the programmatic goals described in your application for the Reynolds grant? In answering this question, include specifics regarding any changes in the nature and/or size of your organization's program(s) that are directly related to the move to the Reynolds facility (i.e., any increase in the numbers or populations served, programs offered, etc.)

**2.15** Describe any current uses of the Reynolds facility not anticipated in your grant application.

Name of Organization: \_\_\_\_\_

**2.16** As you consider the impact of this capital project on your organization, board, staff, clients and community, please indicate whether you "Strongly agree," "Agree," "Disagree," or "Strongly disagree" with each of the following statements. (Please check *one* answer for each statement.)

	4 Strongly Agree	3 Agree	2 Disagree	1 Strongly Disagree	Not Applicable/ Don't know
The project accomplished what we intended	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
The project increased our effectiveness and/or quality of services	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
The project allowed us to add new programs or services	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
The project has resulted in:					
- Greater financial stability	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
- Lower overall building operating costs	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
- Improved staff morale	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
- Better service to existing clients	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
- Additional clients	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
- Improved client attitudes about our services	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Operating expenses for the new space are higher than we expected	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
We are having difficulty raising sufficient funds to cover the cost of operations in the new facility	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Things we wish we had included as part of the project are now too expensive to add	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Fundraising for this project took too much staff time, diverting attention from our core mission	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Overseeing the construction took too much staff time, diverting attention from our core mission	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Aspects of managing this new space <i>continue</i> to divert attention from our core mission	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Other effect of the project (specify): _____	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Other effect of the project (specify): _____	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

**2.17** Have there been any major maintenance or repair costs or other major facility-related costs since occupying the new building? If yes, explain.

☐ Yes

☐ No

Name of Organization: \_\_\_\_\_

**2.18** Describe any significant changes, not covered elsewhere in this questionnaire, that have occurred as a result of the Reynolds grant in regards to:

Your organization and its programs:

Your executive and/or board leadership:

Your organization's level and sources of income and financial condition:

Your standing/ support within the community:

Other:

Name of Organization: \_\_\_\_\_

**Part 3: Current Challenges and Opportunities**

- 3.1** What are the two or three most important challenges or opportunities facing your organization over the next three to five years?

Name of Organization: \_\_\_\_\_

**3.2** What are the most important limitations on your organization in addressing those challenges and/or in taking advantage of those opportunities?



Name of Organization: \_\_\_\_\_

- 3.3** What, if any, external factors are having a major impact on your organization's programs and services (i.e., changes in public policies, recession, reimbursement rates for services, changing labor market, utility rates, etc.)?

- 3.4** What is your organization's single greatest need?

Name of Organization: \_\_\_\_\_

**3.5** Apart from helping with on-going operating support, in what way do you feel a private foundation could be most helpful to your organization?

**3.6** Do you have any further comments or suggestions?

---

Name(s) and position(s) of individual(s) completing this questionnaire:

\_\_\_\_\_  
(Signature)

\_\_\_\_\_  
(Signature)

\_\_\_\_\_  
(Typed name)

\_\_\_\_\_  
(Typed Name)

\_\_\_\_\_  
(Title)

\_\_\_\_\_  
(Title)

\_\_\_\_\_  
(Date)

**THANK YOU!**

	<u>Fiscal Year Approved</u>	<u>Authorized Amount</u>	<u>Payable Balance 12/31/13</u>	<u>Authorized During CY 2014</u>	<u>Grant Refunds CY 2014</u>	<u>Payments Made In CY 2014</u>	<u>Payable Balance 12/31/14</u>	<u>Agency Tax Status</u>	<u>Foundation Status of Recipient</u>
<b>ARKANSAS, NEVADA &amp; OKLAHOMA PROGRAMS</b>									
<b><u>CAPITAL GRANTEE ENHANCEMENT</u></b>									
Camp Aldersgate 2000 Aldersgate Road, Little Rock, AR <i>Enhancement initiative grant</i>	2011	427,700	62,912	(16,534)		46,378	-	501(c)(3) Public Charity	PC
Sub-Total: Capital Grantee Enhancement			62,912	(16,534)	-	46,378	-		
<b><u>CAPSTONE</u></b>									
Boys and Girls Club of Truckee Meadows 2680 East Ninth Street, Reno, NV <i>Complete Pennington capital project, including radiant heat for sidewalks, turf for the fields, purchase of shuttle buses and second floor build-out</i>	2014			396,748		396,748	-	501(c)(3) Public Chanty	PC
Camp Aldersgate 2000 Aldersgate Road, Little Rock, AR <i>New multi-purpose recreational activities building</i>	2014			1,000,000		-	1,000,000	501(c)(3) Public Chanty	PC
Children's Center, Inc. 6800 Northwest 39th Expressway, Bethany, OK <i>Support the current campus expansion project for the patient tower / Support the current campus expansion project for central plant upgrades</i>	2014 2014			1,400,000 1,600,000		1,400,000 -	- 1,600,000	501(c)(3) Public Chanty	PC
Infant Crisis Services, Inc. 4224 North Lincoln Boulevard, Oklahoma City, OK <i>New inventory, vehicle and volunteer space adjacent to DWR Center</i>	2014			1,750,000		-	1,750,000	501(c)(3) Public Chanty	PC
Leonardo's Children's Museum PO Box 348, Enid, OK <i>New exhibits and museum renovation</i>	2014			1,500,000		-	1,500,000	501(c)(3) Public Chanty	PC
LIFE Senior Services, Inc. 5950 East 31st Street, Tulsa, OK <i>Facility improvements, DWR Adult Day Services Center in Broken Arrow</i>	2013	850,000	850,000			850,000	-	501(c)(3) Public Charity	PC
Nevada Museum of Art 160 West Liberty Street, Reno, NV <i>Fourth-floor rooftop addition to DWR Center for the Visual Arts</i>	2014			2,000,000		-	2,000,000	501(c)(3) Public Chanty	PC
Regional Food Bank of Oklahoma 3355 South Purdue, PO Box 270968, Oklahoma City, OK <i>36,000 sq ft of facility expansion &amp; upgrades to DWR Distribution Center</i>	2014			1,000,000		1,000,000	-	501(c)(3) Public Chanty	PC
Youth Services of Tulsa, Inc. 311 South Madison Avenue, Tulsa, OK <i>Expansion project for a medical clinic for homeless and transitional youth and a back-up generator for the DWR Center</i>	2014			450,000		450,000	-	501(c)(3) Public Charity	PC
Sub-Total: Capstone			850,000	11,096,748	-	4,096,748	7,850,000		
<b><u>CHILDREN'S DISCOVERY CENTER NETWORKS</u></b>									
Mid-America Science Museum 500 Mid-America Boulevard, Hot Springs, AR <i>Facility renovation, construction and new discovery learning exhibits</i>	2011	7,882,660	7,609,402			3,434,609	4,174,793	501(c)(3) Public Chanty	PC

	Fiscal Year Approved	Authorized Amount	Payable Balance 12/31/13	Authorized During CY 2014	Grant Refunds CY 2014	Payments Made in CY 2014	Payable Balance 12/31/14	Agency Tax Status	Foundation Status of Recipient
<b>CHILDREN'S DISCOVERY CENTER NETWORKS - continued</b>									
<b>Museum of Discovery</b> 500 President Clinton Avenue, Suite 150, Little Rock, AR <i>Restricted maintenance fund</i>	2014			805,048		805,048	-	501(c)(3) Public Charity	PC
<b>Museum of the Great Plains</b> 601 NW Ferns Avenue, Lawton, OK <i>Capital and exhibit funding for Museum of the Great Plains</i>	2012	4,039,951	3,608,853			303,559	3,305,294	501(c)(3) Public Charity	PC
<b>Science Museum Oklahoma</b> 2100 NE 52nd Street, Oklahoma City, OK <i>Renewed support for "Oklahoma Museum Network funded by DWRF" / Capital and exhibit funding for the Science Museum Oklahoma / Terminal support for "Oklahoma Museum Network funded by DWRF"</i>	2011 2012 2014	3,002,140 12,000,000	672,881 10,949,390			672,881 6,669,919 4,097,162	- 4,279,471 -	501(c)(3) Public Charity	PC
<b>Sub-Total: Children's Discovery Center Networks</b>			<b>22,840,526</b>	<b>4,902,210</b>	<b>-</b>	<b>15,983,178</b>	<b>11,759,558</b>		
<b>WOMEN'S SHELTERS</b>									
<b>Committee Against Spouse Abuse Inc.</b> 1113 State Street, Pine Bluff, AR <i>Restricted maintenance fund</i>	2014	-	-	711,778		711,778	-	501(c)(3) Public Charity	PC
<b>Community Crisis Center Inc.</b> 118 A Street SE, Miami, OK <i>Planning for building renovation</i>	2008	76,000	-	(28,000)	28,000	-	-	501(c)(3) Public Charity	PC
<b>Sub-Total: Women's Shelters</b>			<b>-</b>	<b>683,778</b>	<b>28,000</b>	<b>711,778</b>	<b>-</b>		
<b>Total: AR, NV AND OK PROGRAMS</b>			<b>23,753,438</b>	<b>16,666,202</b>	<b>28,000</b>	<b>20,838,082</b>	<b>19,609,558</b>		
<b>NATIONAL PROGRAMS</b>									
<b>AGING &amp; QUALITY OF LIFE PROGRAM</b>									
<b>Association of Directors of Geriatric Academic Programs, Inc.</b> c/o AGS, 350 Fifth Avenue, Suite 801, New York, NY <i>Terminal support for the Geriatrics Education Coordinating Center</i>	2012	3,739,181	2,703,331			911,709	1,791,622	501(c)(3) Public Charity	PC
<b>Beth Israel Deaconess Medical Center, Inc. / Harvard Medical School</b> 330 Brookline Avenue, Boston, MA <i>Next steps in physicians' training in geriatrics II</i>	2013	1,000,000	750,000			216,415	533,585	501(c)(3) Private University	PC
<b>Brown Medical School</b> 121 South Main Street, Box G-121-6, Providence, RI <i>Next steps in physicians' training in geriatrics II</i>	2013	1,000,000	750,000			250,000	500,000	501(c)(3) Private University	PC
<b>Duke University</b> Duke University Medical Center, Box 3003, Durham, NC <i>Renewed support for the D. W. Reynolds Consortium to strengthen faculty expertise in geriatrics in U.S. academic health centers</i>	2011	2,499,508	676,250			477,008	199,242	501(c)(3) Private University	PC
<b>Johns Hopkins University</b> 5505 Hopkins Bayview Circle, Baltimore, MD <i>Renewed support for the D. W. Reynolds Consortium to strengthen faculty expertise in geriatrics in U.S. academic health centers</i>	2011	1,500,000	450,215			268,416	181,799	501(c)(3) Private University	PC

	Fiscal Year Approved	Authorized Amount	Payable Balance 12/31/13	Authorized During CY 2014	Grant Refunds CY 2014	Payments Made in CY 2014	Payable Balance 12/31/14	Agency Tax Status	Foundation Status of Recipient
<b>AGING &amp; QUALITY OF LIFE PROGRAM - continued</b>									
Medical College of Wisconsin 5000 West National Avenue (CC-Gr 6105), Milwaukee, WI <i>Next steps in physicians' training in geriatrics</i>	2010	1,000,000	251,299			251,299	-	501(c)(3) Private University	PC
Mount Sinai School of Medicine One Gustave L. Levy Place, Box 1070, New York, NY <i>Renewed support for the D. W. Reynolds Consortium to strengthen faculty expertise in geriatrics in U.S. academic health centers</i>	2011	1,500,000	449,986			278,391	171,595	501(c)(3) Private University	PC
Palmetto Health (In conjunction with the University of South Carolina) Palmetto Health, 3010 Farrow Road, Suite 300A, Columbia, SC <i>Next steps in physicians' training in geriatrics</i>	2010	1,000,000	330,786			200,550	130,236	501(c)(3) Public Charity	PC
Rowan University School of Osteopathic Medicine 42 East Laurel Road, Suite 1800, Stratford, NJ <i>Next steps in physicians' training in geriatrics II</i>	2013	998,895	748,895			247,487	501,408	Government Agency	NC
University of Alabama at Birmingham, School of Medicine VAMC GRECC 11-G Room 8226, 700 19th Street South, Birmingham, AL <i>Program to strengthen physicians' training in geriatrics</i>	2008	2,000,000	-	(1,741)	1,741	-	-	501(c)(3) Public Charity	PC
University of Arizona School of Medicine 1821 East Elm Street, Tucson, AZ <i>Next steps in physicians' training in geriatrics II</i>	2013	1,000,000	750,000			229,751	520,249	170(c) State University	NC
University of Arkansas for Medical Sciences (UAMS) 4301 West Markham, Slot 541, Little Rock, AR <i>Replication of the Schmieding Home Caregiver Training Program throughout Arkansas, Phase 2 / Restricted Maintenance Fund</i>	2012 2014	7,935,321	2,914,101	2,500,000		2,531,890 2,500,000	382,211 -	501(c)(3) University Foundation	PC
University of California, Irvine School of Medicine Bldg 200, Suite 835, Rt. 81, 101 The City Drive South, Orange, CA <i>Program to strengthen physicians' training in geriatrics</i>	2008	1,999,994	19	(13,945)	13,926	-	-	501(c)(3) Public Charity	PC
University of California, Los Angeles (UCLA) 10945 Le Conte Avenue, Suite 2339, Los Angeles, CA <i>Renewed support for the D. W. Reynolds Consortium to strengthen faculty expertise in geriatrics in U.S. academic health centers</i>	2011	1,500,000	402,078			366,160	35,918	170(c) State University	NC
University of California, San Francisco 3333 California Street, Suite 380, San Francisco, CA <i>Next steps in physicians' training in geriatrics II</i>	2013	1,000,000	750,000			208,086	541,914	170(c) State University	NC
University of Cincinnati College of Medicine 231 Albert B. Sabin Way, Cincinnati, OH <i>Next steps in physicians' training in geriatrics</i>	2010	1,000,000	251,771			251,759	12	170(c) State University	NC
University of Hawaii John A. Burns School of Medicine 347 N. Kuakini Street, HPM 9, Honolulu, HI <i>Next steps in physicians' training in geriatrics</i>	2010	1,000,000	410,917			193,465	217,452	501(c)(3) University Foundation	PC
University of Kansas School of Medicine Landon Center on Aging, MS 1005, 3901 Rainbow Blvd., Kansas City, KS <i>Next steps in physicians' training in geriatrics II</i>	2013	1,000,000	750,000			202,654	547,346	501(c)(3) University Foundation	PC

	Fiscal Year Approved	Authorized Amount	Payable Balance 12/31/13	Authorized During CY 2014	Grant Refunds CY 2014	Payments Made in CY 2014	Payable Balance 12/31/14	Agency Tax Status	Foundation Status of Recipient
<b>AGING &amp; QUALITY OF LIFE PROGRAM - continued</b>									
University of Missouri-Columbia School of Medicine M226 Medical Sciences Building, DC032 00, Columbia, MO <i>Next steps in physicians' training in geriatrics</i>	2010	999,288	292,043			238,868	53,175	170(c) State University	NC
University of Nebraska Medical Center 981320 Nebraska Medical Center, Omaha, NE <i>Next steps in physicians' training in geriatrics</i>	2010	1,000,000	329,779			274,625	55,154	170(c) State University	NC
University of New Mexico School of Medicine 800 Bradbury SE, Suite 215, Albuquerque, NM <i>Next steps in physicians' training in geriatrics</i>	2010	1,000,000	355,015			259,370	95,645	501(c)(3) University Foundation	PC
University of North Carolina at Chapel Hill 5003 Old Clinic, Campus Box 7550, Chapel Hill, NC <i>Next steps in physicians' training in geriatrics</i>	2010	1,000,000	279,816			265,575	14,241	170(c) State University	NC
University of North Texas Health Science Center at Fort Worth - College of Osteopathic Medicine 855 Montgomery Street, Fort Worth, TX <i>Next steps in physicians' training in geriatrics II</i>	2013	999,857	749,915			235,093	514,822	170(c) State University	NC
University of Oklahoma, for benefit of OU Health Sciences Center 921 N E 13th (11G), Oklahoma City, OK <i>OK Healthy Aging Initiative, Phase I / DWR OK Center on Aging, Phase II / OK Healthy Aging Initiative, Phase II</i>	2011	4,341,732	1,920,445			1,722,059	198,386	501(c)(3) University Foundation	PC
	2012	2,794,206	2,229,771			641,834	1,587,937		
	2014			11,507,125		-	11,507,125		
University of Oklahoma Health Sciences Center, College of Nursing 1100 North Stonewall Avenue, Oklahoma City, OK <i>Donald W Reynolds Center of Geriatrics Nursing Excellence, Phase II</i>	2013	2,423,244	1,938,233			612,726	1,325,507	501(c)(3) University Foundation	PC
University of Pennsylvania School of Medicine Penn-Ralston Center, 3615 Chestnut Street, Philadelphia, PA <i>Program to strengthen physicians' training in geriatrics</i>	2008	1,939,517	60,988	(76,813)	15,825	-	-	501(c)(3) Public Charity	PC
University of Rochester School of Medicine & Dentistry Highland Hospital, 1000 South Avenue, Box 58, Rochester, NY <i>Next steps in physicians' training in geriatrics</i>	2010	1,000,000	250,739			249,258	1,481	501(c)(3) Private University	PC
University of Texas Medical School at Houston 6431 Fannin, Suite 4 200, Houston, TX <i>Program to strengthen physicians' training in geriatrics</i>	2008	2,000,000	-	(246)	246	-	-	170(c) State University	NC
University of Texas Southwestern Medical Center at Dallas 5323 Harry Hines Boulevard, Dallas, TX <i>Next steps in physicians' training in geriatrics II</i>	2013	1,000,000	750,000			250,000	500,000	170(c) State University	NC
University of Utah School of Medicine Geriatrics Division, AB193 SOM, 30 North 1900 East, Salt Lake City, UT <i>Next steps in physicians' training in geriatrics II</i>	2013	1,000,000	750,000			243,444	506,556	170(c) State University	NC
Virginia Commonwealth University 1200 East Broad Street, PO Box 980102, Richmond, VA <i>Next steps in physicians' training in geriatrics</i>	2010	999,946	338,886			215,566	123,320	170(c) State University	NC

	Fiscal Year Approved	Authorized Amount	Payable Balance 12/31/13	Authorized During CY 2014	Grant Refunds CY 2014	Payments Made In CY 2014	Payable Balance 12/31/14	Agency Tax Status	Foundation Status of Recipient
<b><u>AGING &amp; QUALITY OF LIFE PROGRAM - continued</u></b>									
Wake Forest University School of Medicine	2013	999,979	749,985			249,991	499,994	501(c)(3) Public Charity	PC
Medical Center Boulevard, Winston-Salem, NC	2008	1,994,741	-	(16,713)	16,713	-	-		
Next steps in physicians' training in geniatrics II									
Sub-Total: Aging & Quality of Life Program			24,335,263	13,897,667	48,451	15,043,449	23,237,932		
<b><u>CARDIOVASCULAR CLINICAL RESEARCH PROGRAM</u></b>									
Johns Hopkins University	2003	23,618,874	-	(49,517)	49,517	-	-	501(c)(3) Private University	PC
720 Rutland Avenue / Ross 844, Baltimore, MD									
Cardiovascular clinical research center									
Sub-Total: Cardiovascular Clinical Research Program			-	(49,517)	49,517	-	-		
<b><u>JOURNALISM PROGRAM</u></b>									
American Society of Newspaper Editors Foundation, Inc.	2009	4,648,100	1,243,256			663,667	579,589	501(c)(3) Public Charity	PC
11690B Sunrise Valley Drive, Reston, VA									
Renewed support for the DWR High School Journalism Institutes									
Arizona State University	2010	1,671,771	730,570			245,406	485,164	501(c)(3) University Foundation	PC
555 North Central Avenue, Suite 302, Phoenix, AZ	2014			1,000,000		1,000,000	-		
Program enhancements - DWR National Business Journalism Initiative /									
Pilot to establish the DWR Business Reporting Bureau									
Nieman Foundation at Harvard University	2009	918,130	200,797			200,797	-	501(c)(3) Private University	PC
Walter Lippmann House, One Francis Avenue, Cambridge, MA									
Renewed funding for the DWR Nieman Fellowship in Community									
Journalism & new funding for the DWR Nieman Fellowship in									
Business Journalism									
University of Missouri-Columbia School of Journalism	2009	15,000,000	3,758,219			2,994,280	763,929	170(c) State University	NC
310E Reynolds Journalism Institute, Columbia, MO	2012	30,100,000	10,100,000			10,100,000	-		
Renewed program support for DWR Journalism Institute / Permanent	2013	984,570	984,570			984,570	-		
endowment for the Donald W. Reynolds Journalism Institute / Final	2014			10,000,000		-	10,000,000		
support for the DWR Academic Program in Business Journalism									
enhancements / DWR Foundation Faculty Excellence Fund									
Sub-Total: Journalism Program			17,017,412	11,000,000	-	16,188,730	11,828,682		
Total: NATIONAL PROGRAMS			41,352,675	24,848,149	97,969	31,232,179	35,066,614		
<b>OTHER GRANTS</b>									
<b><u>SPECIAL PROJECTS</u></b>									
The Animal Foundation	2014	-	-	150,000		150,000	-	501(c)(3) Public Charity	PC
655 North Mojave Road, Las Vegas, NV									
Memorial Garden/Large Dog Exercise Area Entrance									
Bishop Manogue Catholic High School	2014	-	-	500,000		500,000	-	501(c)(3) Public Charity	PC
110 Bishop Manogue Drive, Reno, NV									
Barbara Smith Campbell Student and Faculty Excellence Endowment									
Mount Vernon Ladies' Association of the Union	2009	38,000,000	329,623			329,623	-	501(c)(3) Public Charity	PC
3200 Mount Vernon Memorial Highway, Mount Vernon, VA									
Fred W. Smith National Library for the Study of George Washington									

	Fiscal Year Approved	Authorized Amount	Payable Balance 12/31/13	Authorized During CY 2014	Grant Refunds CY 2014	Payments Made in CY 2014	Payable Balance 12/31/14	Agency Tax Status	Foundation Status of Recipient
<b><u>SPECIAL PROJECTS - continued</u></b>									
Ronald Reagan Presidential Foundation 40 Presidential Drive, Simi Valley, CA <i>The Situation Room Project</i>	2014	-	-	1,550,000		1,375,000	175,000	501(c)(3) Public Charity	PC
The Smith Center for the Performing Arts 361 Symphony Park Avenue, Las Vegas, NV <i>Promote cultural, artistic &amp; educational opportunities for the Las Vegas community complementary to the activities of The Smith Center / Dr. Keith G. Boman Theater Opportunity Fund</i>	2010 2014	53,250,000 -	6,750,000 -	(648,699) 500,000	648,699	6,750,000 500,000	- -	501(c)(3) Public Charity	PC
State Parks Cultural Arts Board, Inc., dba Super Summer Theatre PO Box 81947, Las Vegas, NV <i>Capital campaign support, as well as a challenge grant for a maintenance reserve fund</i>	2014	-	-	600,000		100,000	500,000	501(c)(3) Public Charity	PC
University of Arkansas, Fayetteville 425 Administration Building, Fayetteville, AR <i>Construct the Steven L. Anderson Design Center</i>	2010	10,000,000	180,589			180,589	-	501(c)(3) University Foundation	PC
University of Nevada, Las Vegas Foundation 4505 S. Maryland Parkway, Box 455036, Las Vegas, NV <i>"The Last Five Years" production, technology upgrades to Judy Bayley Theatre and guest artists in residence at the Nevada Conservatory Theatre</i>	2014	-	-	250,000		250,000	-	501(c)(3) University Foundation	PC
University of Nevada, Reno Foundation Clark Administration, Room 201, Reno, NV <i>Barbara Smith Campbell Distinguished Professor of Nevada Tax Policy</i>	2014	-	-	1,000,000		1,000,000	-	501(c)(3) University Foundation	PC
Sub-Total: Special Projects			7,260,212	3,901,301	648,699	11,135,212	675,000		
<b><u>TRUSTEE MATCHING GIFTS</u></b>									
American Heart Association, Inc. 4445 South Jones, Suite B1, Las Vegas, NV <i>General support</i>	2014	-	-	4,000		4,000	-	501(c)(3) Public Charity	PC
Carmel of Reno 1950 La Fond Drive, Reno, NV <i>General support</i>	2014	-	-	11,668		11,668	-	501(c)(3) Public Charity	PC
Cobblestone Project PO Box 1242, Fayetteville, AR <i>Operating expenses</i>	2014	-	-	5,000		5,000	-	501(c)(3) Public Charity	PC
CYMBAL Foundation 4999 Village Boulevard, Incline Village, NV <i>General support</i>	2014	-	-	5,000		5,000	-	501(c)(3) Public Charity	PC
Grand Canyon Youth PO Box 23376, Flagstaff, AZ <i>Endowment and student scholarships</i>	2014	-	-	10,000		10,000	-	501(c)(3) Public Charity	PC



**DONALD W. REYNOLDS FOUNDATION**  
**990-PF**  
**Part XV - Line 3(a)**

71-6053383

	<u>Fiscal Year</u> <u>Approved</u>	<u>Authorized</u> <u>Amount</u>	<u>Payable</u> <u>Balance</u> <u>12/31/13</u>	<u>Authorized</u> <u>During</u> <u>CY 2014</u>	<u>Grant</u> <u>Refunds</u> <u>CY 2014</u>	<u>Payments</u> <u>Made In</u> <u>CY 2014</u>	<u>Payable</u> <u>Balance</u> <u>12/31/14</u>	<u>Agency</u> <u>Tax Status</u>	<u>Foundation</u> <u>Status of</u> <u>Recipient</u>
<b><u>TRUSTEE MATCHING GIFTS - continued</u></b>									
<b>Food Bank for Monterey County</b> 815 West Market Street #5, Salinas, CA <i>Program support</i>	2014	-	-	2,000		2,000	- 501(c)(3) Public Chanty		PC
<b>Fountain of Youth, Inc.</b> 2409 South 56th Street, Suite 121, Fort Smith, AR <i>Operations</i>	2014	-	-	2,000		2,000	- 501(c)(3) Public Chanty		PC
<b>Incline High School</b> 10392 Snowshoe Circle, Truckee, CA <i>2014 "We the People" Program</i>	2014	-	-	2,000		2,000	- Government Agency		NC
<b>Incline Middle School</b> 931 Southwood Boulevard, Incline Village, NV <i>Books - Advanced English enrichment program, other educational supplies</i>	2014	-	-	2,000		2,000	- Government Agency		NC
<b>Incline Village Community Hospital Foundation</b> 880 Alder Avenue, Incline Village, NV <i>General support</i>	2014	-	-	20,000		20,000	- 501(c)(3) Public Chanty		PC
<b>JDRF International, Nevada Chapter</b> 5542 South Fort Apache Road, Suite 120, Las Vegas, NV <i>Fund a Cure</i>	2014	-	-	2,000		2,000	- 501(c)(3) Public Charity		PC
<b>Leukemia &amp; Lymphoma Society, Inc.</b> 6280 South Valley View Boulevard, Suite 342, Las Vegas, NV <i>General support</i>	2014	-	-	2,000		2,000	- 501(c)(3) Public Chanty		PC
<b>Luminous Park</b> 1025 First Street, Suite 140, Las Vegas, NV <i>General support</i>	2014	-	-	10,000		10,000	- 501(c)(3) Public Chanty		PC
<b>Meals on Wheels of the Monterey Peninsula, Inc.</b> 700 Jewel Avenue, Pacific Grove, CA <i>Program support</i>	2014	-	-	2,000		2,000	- 501(c)(3) Public Chanty		PC
<b>Nevada Ballet Theatre, Inc.</b> 1651 Inner Circle, Las Vegas, NV <i>Program support</i>	2014	-	-	2,000		2,000	- 501(c)(3) Public Chanty		PC
<b>Nevada Military Support Alliance</b> 885 Damonte Parkway #310, Reno, NV <i>General operations</i>	2014	-	-	3,000		3,000	- 501(c)(3) Public Chanty		PC
<b>The Smith Center for the Performing Arts</b> 361 Symphony Park Avenue, Las Vegas, NV <i>General support</i>	2014	-	-	10,000		10,000	- 501(c)(3) Public Chanty		PC
<b>Springdale Benevolent Foundation</b> PO Box 1909, Springdale, AR <i>Planning and development for Rodeo of the Ozarks</i>	2014	-	-	5,000		5,000	- 501(c)(3) Public Chanty		PC

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<b><u>TRUSTEE MATCHING GIFTS - continued</u></b>									
Thunderbird Lodge Preservation Society 316 California Avenue #36, Reno, NV <i>Thunderbird Yacht engine restoration</i>	2014	-	-	2,000		2,000	- 501(c)(3) Public Chanty		PC
University of Nevada, Las Vegas Foundation Box 451006, 4505 South Maryland Parkway, Las Vegas, NV <i>Spending account for the Matthew S. Anderson Memorial PGM Scholarship Endowment</i>	2014	-	-	2,000		2,000	- 501(c)(3) University Foundation		PC
University of Nevada, Reno Foundation University of Nevada, Reno / 0007, Reno, NV <i>Barbara Smith Campbell and Donald Cassidy Scholarship Endowment</i>	2014	-	-	2,896		2,896	- 501(c)(3) University Foundation		PC
Washington Regional Medical Foundation PO Box 356, Fayetteville, AR <i>Mobile dental clinic</i>	2014	-	-	3,000		3,000	- 501(c)(3) Public Chanty		PC
Sub-Total: Trustee Matching Gifts			-	109,564	-	109,564	-		
<b><u>ASSOCIATE MATCHING GIFTS</u></b>									
Holland Hall School 5666 East 81st Street, Tulsa, OK <i>Annual fund</i>	2014	-	-	1,000		1,000	- 501(c)(3) Public Chanty		PC
	2014	-	-	668		668	-		
	2014	-	-	2,000		2,000	-		
Iron Gate at Trinity, Inc. 501 South Cincinnati Avenue, Tulsa, OK <i>Annual fund</i>	2014	-	-	1,332		1,332	- 501(c)(3) Public Chanty		PC
Junior Achievement of Southern Nevada, Inc. 7220 South Cimarron Road, Suite 130, Las Vegas, NV <i>General operations</i>	2014	-	-	200		200	- 501(c)(3) Public Charity		PC
Three Square 4190 North Pecos Road, Las Vegas, NV <i>Program support</i>	2014	-	-	500		500	- 501(c)(3) Public Chanty		PC
Sub-Total: Associate Matching Gifts			-	5,700	-	5,700	-		
<b><u>PHILANTHROPIC COMMUNITY GRANTS</u></b>									
Foundation Center 79th Fifth Avenue, New York, NY <i>Program support</i>	2014			5,000		5,000	- 501(c)(3) Public Chanty		PC
Philanthropy Roundtable 1730 M Street NW, Suite 601, Washington, DC <i>Program support</i>	2014			25,000		25,000	- 501(c)(3) Public Chanty		PC
Sub-Total: Philanthropic Community Grants			-	30,000	-	30,000	-		

	<u>Fiscal Year Approved</u>	<u>Authorized Amount</u>	<u>Payable Balance 12/31/13</u>	<u>Authorized During CY 2014</u>	<u>Grant Refunds CY 2014</u>	<u>Payments Made in CY 2014</u>	<u>Payable Balance 12/31/14</u>	<u>Agency Tax Status</u>	<u>Foundation Status of Recipient</u>
<b><u>BONNIE SOUCOUP COMMUNITY FUND</u></b>									
<b>ALS of Nevada</b> 4220 South Maryland Parkway, Las Vegas, NV <i>Clark County ALS Respite Program</i>	2014			11,904		11,904	- 501(c)(3) Public Chanty		PC
<b>Goodie Two Shoes Foundation</b> 10620 Southern Highlands Parkway #110-474, Las Vegas, NV <i>Volunteer training program, program support, equipment and shoes</i>	2014			19,375		19,375	- 501(c)(3) Public Chanty		PC
<b>HELP of Southern Nevada</b> 1640 East Flamingo, Suite 100, Las Vegas, NV <i>Box truck</i>	2014			20,000		20,000	- 501(c)(3) Public Charity		PC
<b>Lend a Hand of Boulder City</b> 400 Utah Street, Boulder City, NV <i>Mileage reimbursement for volunteers</i>	2014			20,000		20,000	- 501(c)(3) Public Chanty		PC
<b>Miracle League of Las Vegas</b> 101 South Rancho Drive, Las Vegas, NV <i>Player uniforms</i>	2014			4,893		4,893	- 501(c)(3) Public Chanty		PC
<b>Olive Crest</b> 4285 North Rancho Road, Suite 160, Las Vegas, NV <i>Emergency flex funds and client computer lab expansion</i>	2014			20,000		20,000	- 501(c)(3) Public Chanty		PC
<b>Spread the Word Nevada</b> 1075 American Pacific Drive, Suite B, Henderson, NV <i>Kids to Kids Program</i>	2014			20,000		20,000	- 501(c)(3) Public Chanty		PC
<b>Transition Services, Inc.</b> 4545 West Spring Mountain Road, #111, Las Vegas, NV <i>Movin' On Up Program</i>	2014			12,198		12,198	- 501(c)(3) Public Chanty		PC
<b>University of Nevada, Las Vegas Foundation</b> 4505 South Maryland Parkway, Las Vegas, NV <i>Dental clinics for women and children</i>	2014			20,000		20,000	- 501(c)(3) University Foundation		PC
<b>Sub-Total: Bonnie Soucoup Community Fund Grants</b>			-	148,370	-	148,370	-		
<b><u>CHAIRMAN'S DISCRETIONARY FUND</u></b>									
<b>Nevada Ballet Theatre, Inc.</b> 1651 Inner Circle, Las Vegas, NV <i>Repair damage to the three large dance studios in DWR Cultural Center</i>	2013	250,000	250,000			250,000	- 501(c)(3) Public Chanty		PC
<b>Southern Nevada Junior Golf Association, dba First Tee of So. NV</b> 2625 North Green Valley Parkway, Suite 100, Henderson, NV <i>Matthew S. Anderson Internship Program and scholarships</i>	2010	80,000	12,000			12,000	- 501(c)(3) Public Chanty		PC
<b>Sub-Total: Chairman's Discretionary Fund Grants</b>			262,000	-	-	262,000	-		

	<u>Fiscal Year Approved</u>	<u>Authorized Amount</u>	<u>Payable Balance 12/31/13</u>	<u>Authorized During CY 2014</u>	<u>Grant Refunds CY 2014</u>	<u>Payments Made In CY 2014</u>	<u>Payable Balance 12/31/14</u>	<u>Agency Tax Status</u>	<u>Foundation Status of Recipient</u>
<b><u>PRESIDENT'S DISCRETIONARY FUND</u></b>									
Gregory Kistler Treatment Center, Inc. 3304 South M Street, Fort Smith, AR <i>Repair driveway, refurbish parking lot &amp; for extenor facility maintenance</i>	2014	-	-	31,000		31,000	-	501(c)(3) Public Chanty	PC
Sub-Total: Presidential Discretionary Fund Grants			-	31,000	-	31,000	-		
Total: OTHER GRANTS			7,522,212	4,225,935	648,699	11,721,846	675,000		
Grant Sculptures			-	-	-	-	-		
TOTAL GRANTS - ALL CATEGORIES			72,628,325	45,740,286	774,668	63,792,107	55,351,172		
Present Value Discount			(183,367)	(559,808)	-	-	(743,175)		
ADJUSTED TOTAL GRANTS - ALL CATEGORIES			72,444,958	45,180,478	774,668	63,792,107	54,607,997		

**DONALD W. REYNOLDS FOUNDATION  
FORM 990-PF  
PART XV**

**71-6053383**

FOR PURPOSE OF GRANT & ADDRESS OF RECIPIENT, SEE STATEMENT 13

<b><u>GRANTS APPROVED FOR FUTURE PAYMENT</u></b>	<b><u>12/31/2014</u></b>	<b><u>Foundation Status of Recipient</u></b>
Camp Aldersgate	1,000,000	PC
Children's Center	1,600,000	PC
Infant Crisis Services, Inc.	1,750,000	PC
Leonardo's Children's Museum	1,500,000	PC
Nevada Museum of Art	2,000,000	PC
Ronald Reagan Presidential Foundation	175,000	PC
State Parks Cultural Arts Board, Inc., dba Super Summer Theatre	500,000	PC
University of Oklahoma Health Sciences Center	11,507,125	PC
University of Missouri-Columbia School of Journalism	10,000,000	NC

**PART XV, LINE 3b** **30,032,125**